



*Florida Department of Transportation*

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**ENGINEERING AND OPERATIONS MEMORANDUM 19-01  
DME MEMO 19-02**

DATE: August 15, 2019

TO: District Directors of Transportation Operations, District Maintenance Engineers

FROM: Will N. Watts Jr., P.E., Chief Engineer 

COPIES: Courtney Drummond, L.K. Nandam, Greg Evans, Phillip Gainer, Gerry O'Reilly, Mike Shannon, Jim Wolfe, David Gwynn, Nicola Liquori, Tim Lattner, Scott Foltz, Trey Tillander, Dan Hurtado, Rudy Powell, Timothy Ruelke, Irene Cabral, Stefanie Maxwell

SUBJECT: FDOT Maintenance

One of the prevailing principles of the Department is preserving the existing transportation infrastructure as outlined in Section 334.046, Florida Statutes. This "preservation first" principle is consistent with the Department's Mission and is one of the drivers for establishing the Department's business practices. The Department is expected and obligated to maintain the existing transportation infrastructure to defined standards.

To accomplish this goal, the Department uses in-house staff, but also, must rely on its private industry, state government, and local government partners to meet this goal. The Department takes great pride in protecting the state's transportation infrastructure investment by achieving a level of maintenance that meets the established standards and expectations.

Currently, the Department primarily uses a combination of traditional work document contracts and performance-based contracts with private industry partners and is in the process of developing a hybrid contract containing aspects of both traditional work document and performance-based contracts. The Districts and Turnpike Enterprise are best suited to determine how to deliver the maintenance program in that local area.

There is no requirement for a district to perform a certain percentage of work with each contract type or by in-house. The number and type of contracts is a decision best made by each district and Turnpike Enterprise. The agency values the contributions and efficiency of in-house staff and will look to restore critical capabilities within the agency.