Sprawl, compact development, & placemaking Planning for Economic and Fiscal Health

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Vice President for Economic Development

Orlando, Florida March 10, 2015



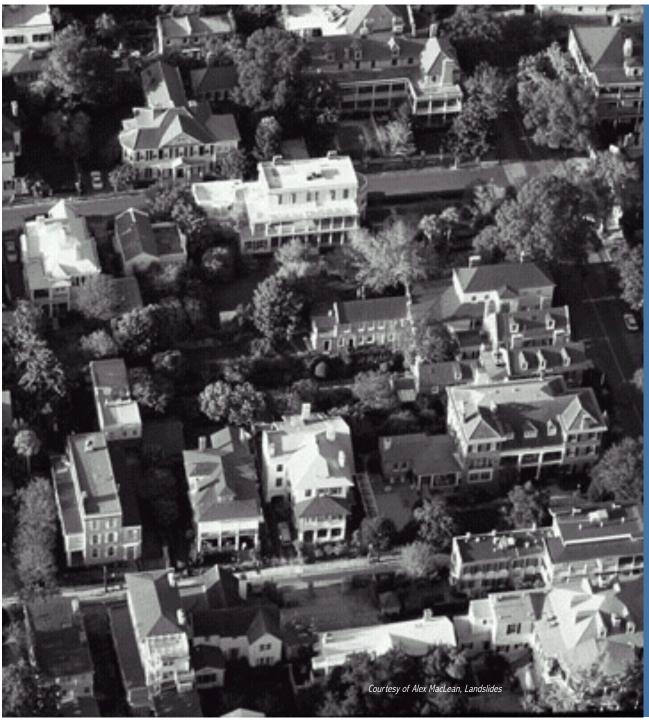
Planning for Economic and Fiscal Health

The pattern of development

how we choose to grow –
 affects a region's ability to compete
 economically, to be fiscally sustainable, and to
 provide efficient and effective public services –
 to maintain a high quality of life.

Premise:

The way we design and build our communities has enormous consequences



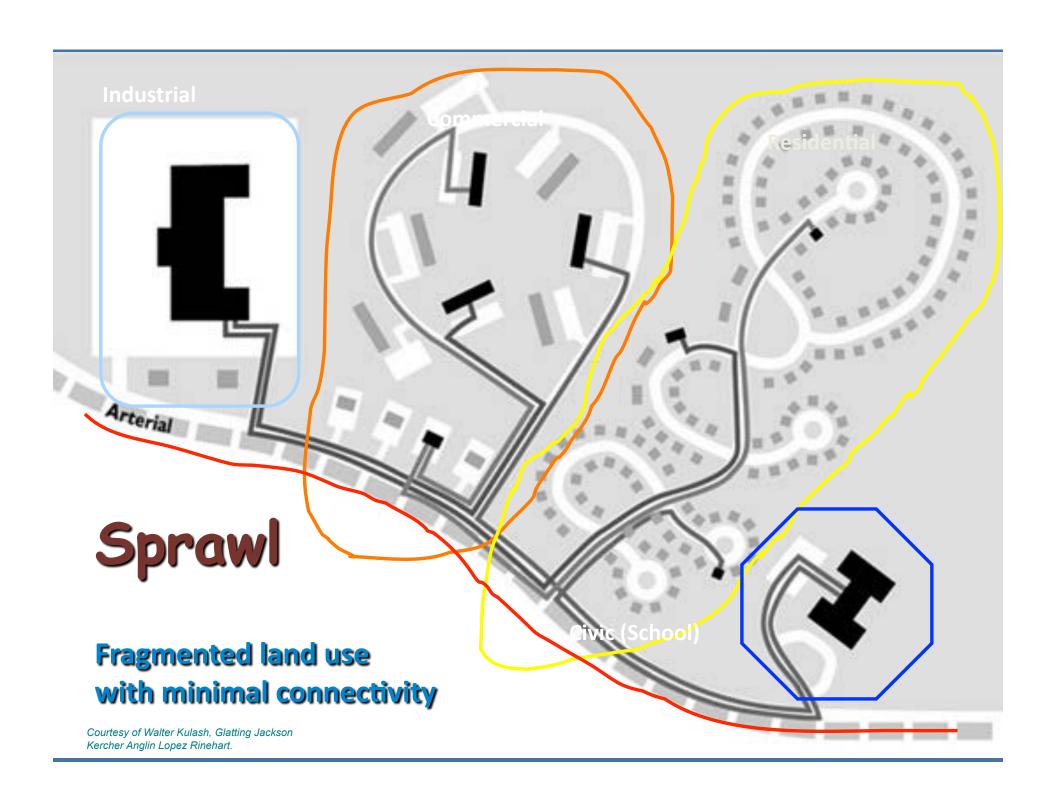
Traditional town plan

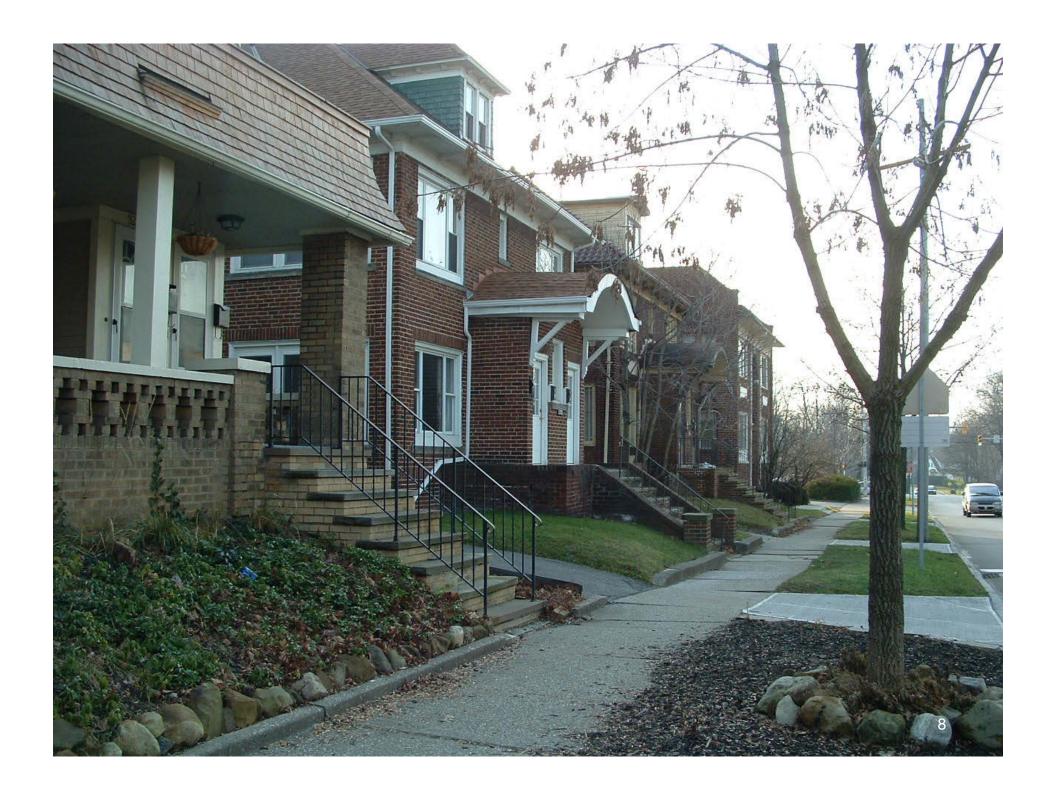
- Mixed-use
- Compact
- Buildings of several stories
- Blocks with multiple building types
- Street grid

... then came the automobile ...

(and zoning, and the interstate highway program, and new federal programs for homebuilding, and new rules for capital depreciation . . .)







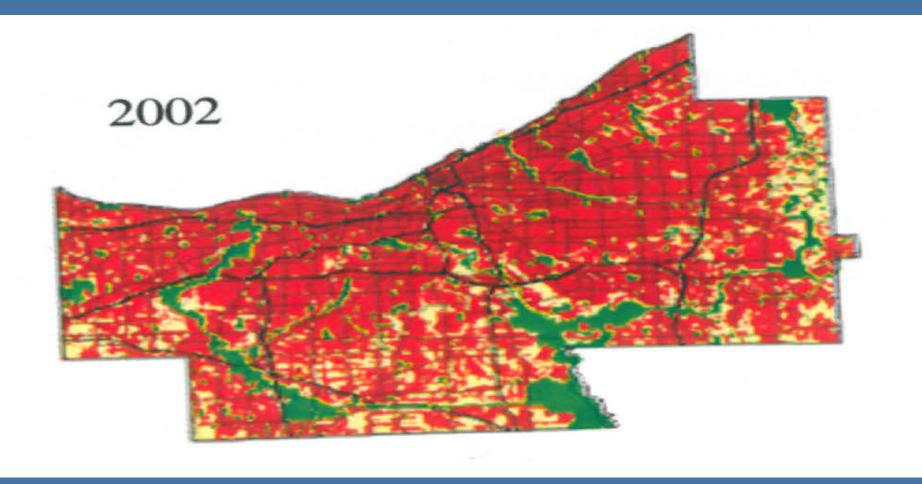






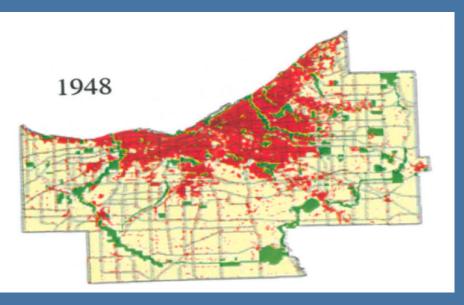


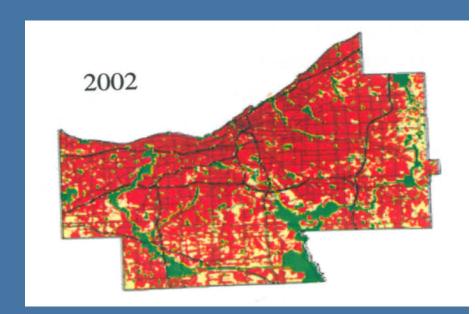
Cleveland: Same Population



1950: 1,389,582 2002: 1,393,978

Cleveland: Same Population



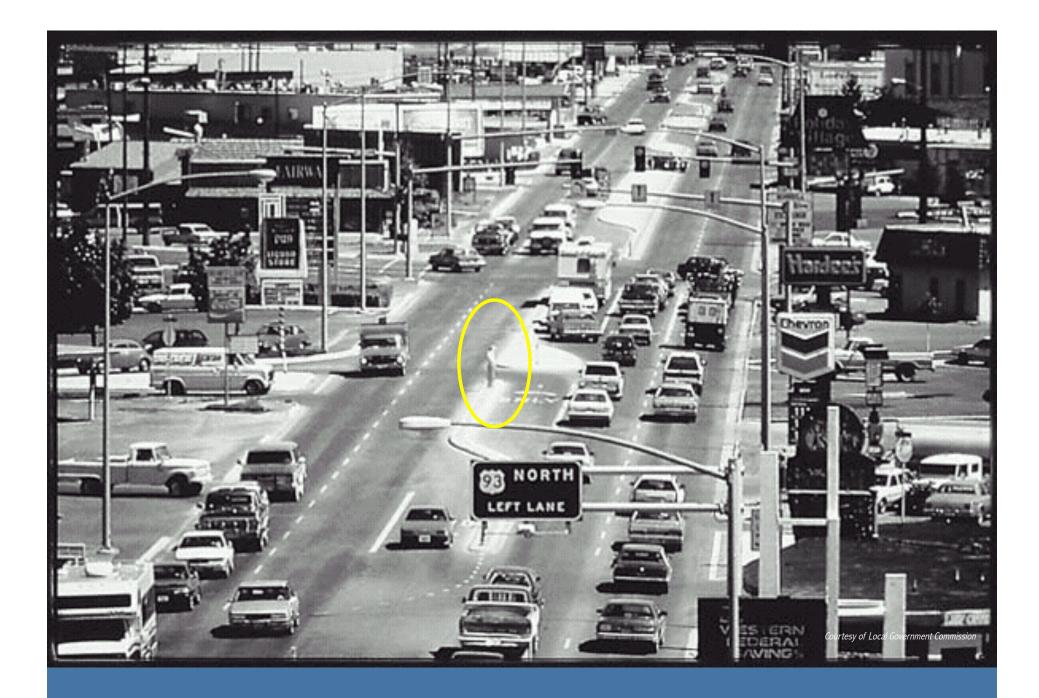


1950: 1,389,582

2002: 1,393,978

Source: TTI	1982	2007
% peak VMT congested	10	28
% of lane miles w/ congestion	10	23
Number of rush hours	3	5
Freeway and arterial miles	2420	4490







Land use and transportation policies drive the pattern of development.

The pattern of development impacts the economic and fiscal well-being of our communities.

Land use and transportation policies drive the pattern of development.

The pattern of development impacts the economic and fiscal well-being of our communities.

The demographic and economic fundamentals have shifted.

1. The changing market:

The demographic transition

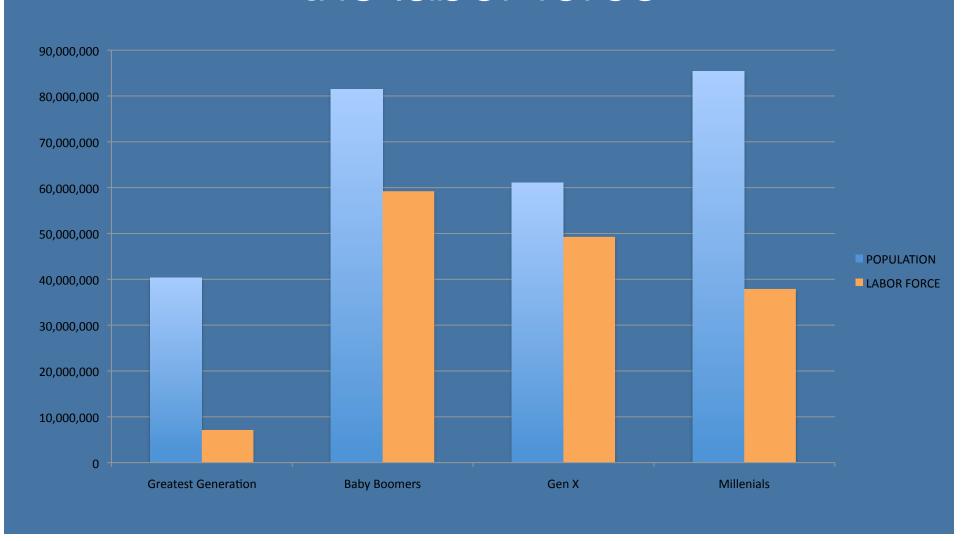
The community is changing

Two major demographic changes are driving the market.

- -The rise of the Millennials.
- -The aging of the Baby Boomers.

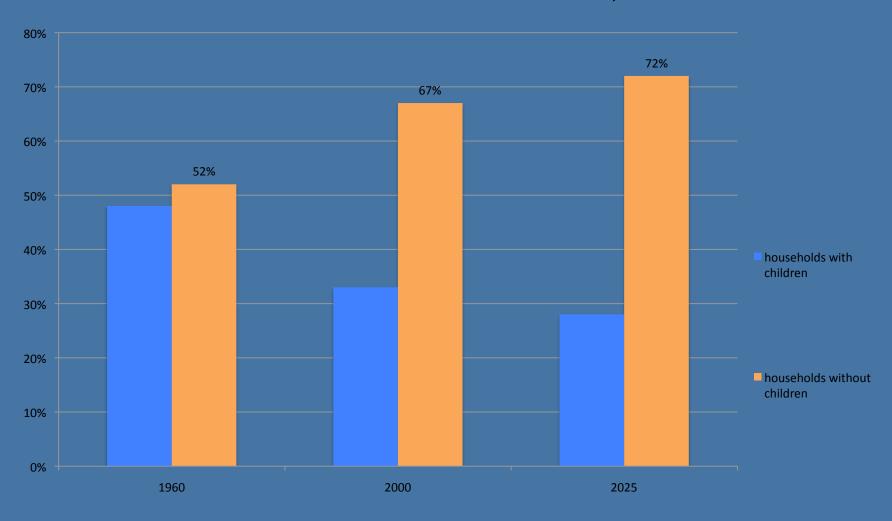
THE CHANGING MARKET

Demographic change and the labor force



American households are changing

Households with and without children, 1960-2025



Demographic change means preferences change.

And the market follows.

Millennials

They follow lifestyle, not jobs.

Millennials choose where to live before finding a job.

Of all college-educated 25- to 34-year-olds 64% looked for a job after they chose the city where they wanted to live.



(U.S. Census)

They want urban living

The New Hork Times http://nyti.ms/1pahHvV

N.Y. / REGION

Suburbs Try to Prevent an Exodus as Young Adults Move to Cities and Stay

By JOSEPH BERGER APRIL 16, 2014

It is a well-trod trail: Suburban youngsters enter their early 20s, leave their parents' comfortable Tudors or colonials for the pizazz of the city, dawdle a few years until they find mates and begin having children and then, seeking more space and good public schools, move back to the suburbs and into their own Tudors or colonials.

But that pattern is changing, or at least shifting. A recent report on the suburb-dotted New York counties of Westchester, Nassau and Suffolk, based on United States census data, found that those young people seem to be lingering longer in New York City, sometimes forsaking suburban life

BUSINESS INSIDER

Millennials Are Renting Instead Of Buying And The Retail Industry Is Freaking Out



ASHLEY LUTZ AUG. 14, 2014, 12:01 PM



Flickr/Ivan Bandura

Millennials' tendency to rent instead of buy is turning the retail industry upside down.

They want experiences more than things.



Young Americans ditch the car

By Steve Hargreaves @CNNMoney September 17, 2012: 11:30 AM ET



And they don't seem to want cars

NEW YORK (CNNMoney) -- America's young people just aren't buying cars like they used to.

The share of new cars purchased by those aged 18-34 dropped 30% in the last five years, according to the car shopping

Preferences: Transportation

Millennials are driving less

 From 2001 to 2009, the average annual number of vehicle-miles traveled by people ages 16-34 dropped 23 percent.

(source: National Household Travel Survey)

26 percent lacked a driver's license in 2010, up
5 percentage points from 2000

(source: Federal Highway Administration)

Preferences: Transportation

Baby boomers turning in their keys

 Using local buses and trains more (source: National Household Travel Survey)

- Bike trips increased 64 percent between 2001

and 2009. (AARP)

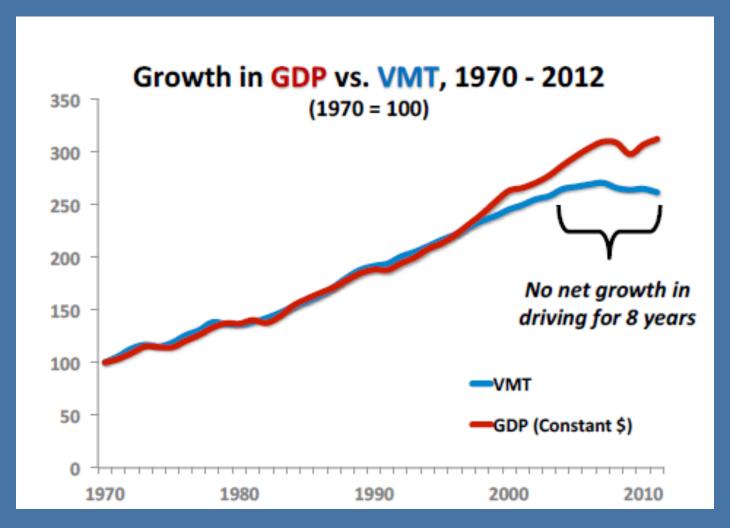
Aside:

They're not that interested in moving to "retirement communities."

Average age entering senior housing used to be 70 – **now it's 86**.



Preferences: Transportation



Actually, everyone's driving less . . .



Preferences: Transportation choices



Preferences: Housing choices



They also want more housing choices.

Americans Value "Sense of Place," Whether City, Village, or Rural Town

New urban apartments drawing young professionals



- Latitude Apartments, southwest corner, N. Farwell Ave. and E. Kenilworth Place, 90 units, opened August 2010
- 2. 1150 North, northwest corner, E. North Ave. and N. Commerce St., 122 units, proposed
- **3. 1910 on Water**, 1910 N. Water St., 68 units unit
- 5. The North End, between N. Water St. and the Milwaukee River, south of Pleasant St., 83 units opened in 2009, construction to begin this fall on 155 additional units, completion by spring 2013.
- 6 The Med

The Washington Times

Detroit's downtown 'starting to fight back'

Upwardly mobile lead the way



"The young, smart and mobile are a key demographic that cities across the country are trying to attract."

- The Patriot-News, July 23, 2011

"Americans Prefer to Live in Mixed-Use, Walkable Communities"

- -- National Association of Realtors (October 2013):
- 78 percent say neighborhood is more important than the size of the house
- Fifty-seven percent would forego a home with a larger yard if it meant a shorter commute to work

"Americans Prefer to Live in Mixed-Use, Walkable Communities"

- -- National Association of Realtors (October 2013):
- 55 percent of respondents willing to forego a home with larger yard if it meant they could live within walking distance of schools, stores and restaurants as opposed to having larger yard and needing to drive to get to schools, stores and restaurants

Source: Oct. 2013 Consumer survey conducted for the National Association of Realtors



Preferences: Housing

Millennials especially are trending away from traditional suburbs

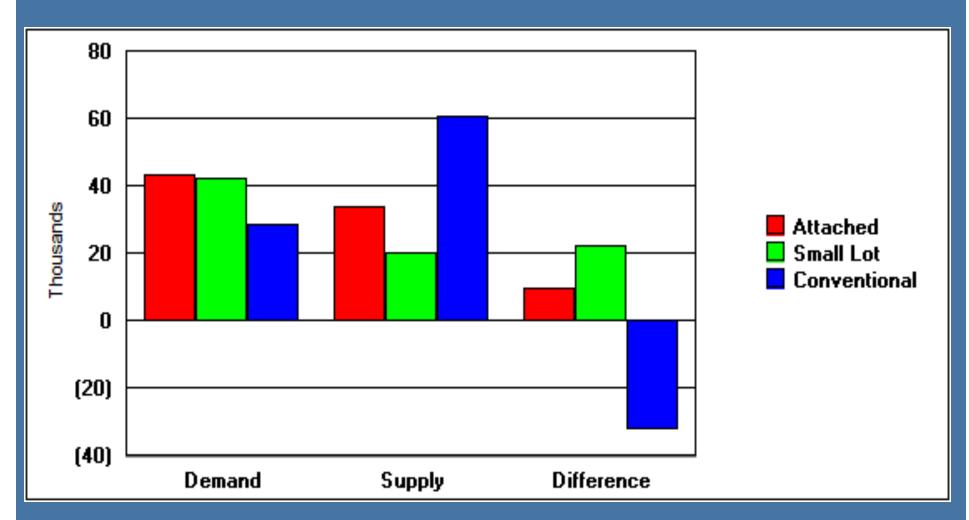
- 47% would prefer to live in a city or a suburb with a mix of houses, shops, and businesses
- 40% would prefer a rural or a small town
- 12% say they would prefer a suburban neighborhood with houses only

Preferences: Housing

Boomers are downsizing

- Increasing numbers, smaller households
- The number of senior households will grow twice as fast as all others over the next couple decades (A.C. Nelson)

Occupied Housing Demand-Supply Mismatch 2011



Source: Adapted from American Housing Survey 2011 by Arthur C. Nelson, University of Arizona.

2. The changing market:

The new recipe for economic growth

Economic growth

20th century vs. 21st century

- 'Big game hunting' vs. 'Economic gardening'
- Chasing smokestacks vs. Chasing talent





The 21st Century Economy

- The "creative economy"; the "knowledge economy"; the "innovation economy"
- Importance of networking, interaction
- Demand for skilled workers

"Talent matters:

Venture investment tracks the geography of talent, especially the percentage of adults who are college grads and the creative class."

Richard Florida, Startup City:
The Urban Shift in Venture Capital and High Technology

March 2014

Talent matters:

"One study finds that a one percentage point increase in the fraction of adults with a four-year [degrees] leads to a 2.3 percent increase in productivity as measured by GDP per capita (Abel & Gabe, 2011)."

Joe Cortright, City Observatory

The Young & the Restless and the Nation's Cities

October 2014

"Livable cities draw creative people, and creative people spawn jobs."

(Wired, "Small Cities Feed the Knowledge Economy", Adam Davidson, May 31, 2011.)

Forbes.com*

"One of the main factors businesses consider when deciding on where to relocate or expand is the available pool of college-educated workers. And that has cities competing for college-educated young adults."

"And there's one place this desired demographic, college-educated professionals between the ages of 25 and 34, tends to want to live: tight-knit urban neighborhoods that are close to work and have lots of entertainment and shopping options within an easy walk."

^{*} Downtowns: What's Behind America's Most Surprising Real Estate Boom - March 25, 2013

Businesses respond to changing preferences

- Across the country corporations are responding to employee preferences and moving to the talent.
- They are choosing to relocate from suburban offices to downtown locations.

Businesses respond to changing preferences

Forget big suburban campuses, innovative corporations are moving downtown

By Greg Clark and Bruce Katz | May 22, 2014



Greg Clark is a non-resident senior fellow at the Metropolitan Policy Program at the Brookings Institution and advisor to the OECD,

World Bank and global firms on city strategy.



Bruce Katz is a vice president at the Brookings Institution and founding director of its Metropolitan Policy Program.

(SGA research: > 100 cases in two dozen metropolitan areas)

Retail is changing, too



America's Shopping Malls Are Dying A Slow, Ugly Death

Tech



www.tjmaxx.tjx.com

Save Up to 60% On Designer Brands. Shop The Latest In Women's Fashion!

All across America, oncevibrant shopping malls are boarded up and decaying.

Traffic-driving anchors like Sears and JCPenney are shutting down stores, and mall owners are having a hard time finding retailers large enough to replace them. With a fresh wave of



Nicholas Eckhart

The Canton Centre Mall in Canton, Ohio is boarded up and vacant.

"Within 15 to 20 years, retail consultant Howard Davidowitz expects as many as half of America's shopping malls to fail.

'... we haven't built a major enclosed mall since 2006.'

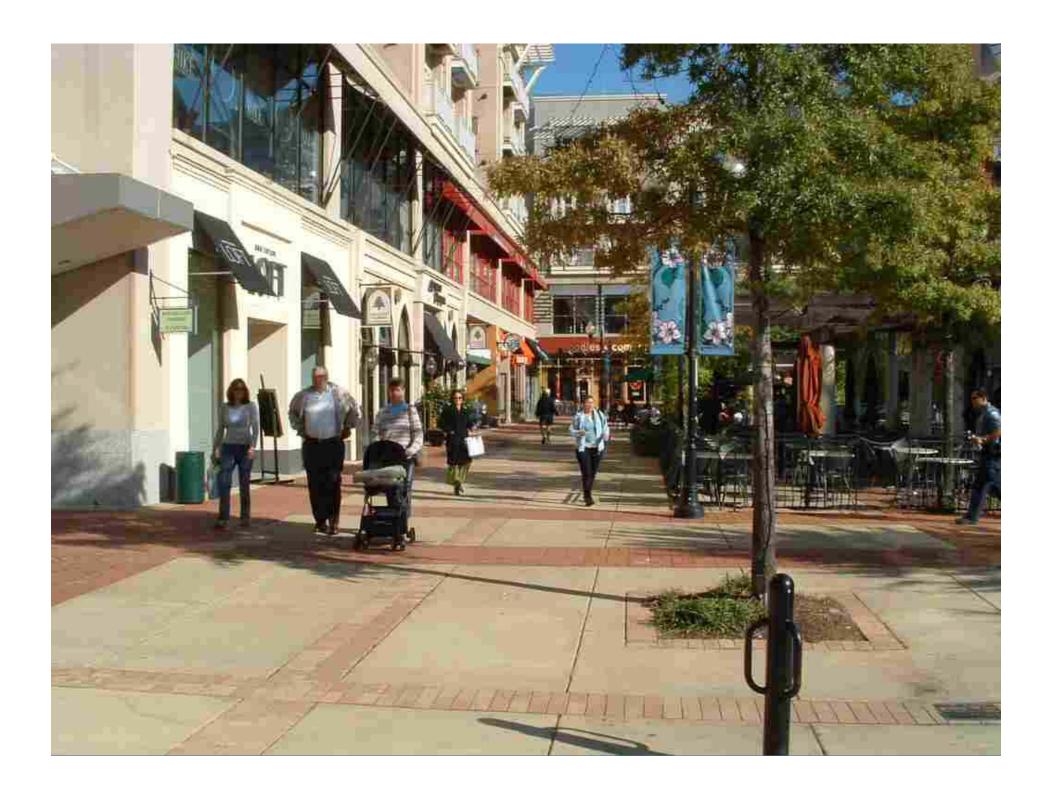
http://www.businessinsider.com/

shopping-malls-are-going-extinct-201451



From Seph Lawless, "Black Friday," as reviewed in Autopsy of America: Photos of dead shopping malls By Aaron Smith <u>@AaronSmithCNN</u> July 1, 2014





Economic benefits of walkability

Mounting evidence from all around the US



There is a price/value premium for walkable places

There is a price/value premium for walkable places (residential)

Applies to residential real estate -

Above-average walkability:

→ \$4,000 to \$34,000 more in home sales price



•Sources: "Walking the Walk" by Joseph Cortwright, CEOs for Cities and "The Walkability Premium in Commercial Real Estate Investments" by Gary Pivo and Jeffrey Fisher

There is a price/value premium for walkable places (commercial)

Applies to commercial real estate -

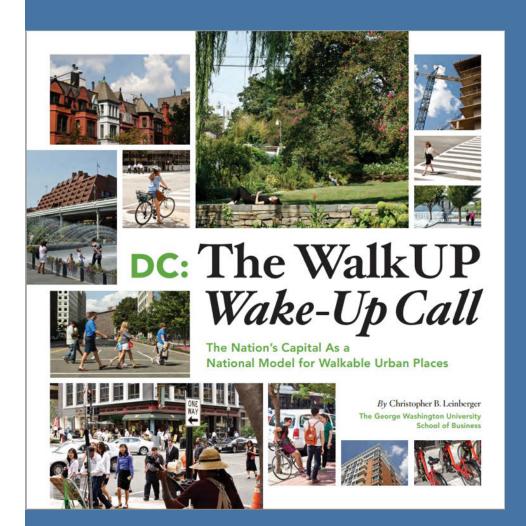
Greater walkability:

1% to 9% increase in commercial property value depending on type; also higher incomes and lower capitalization rates



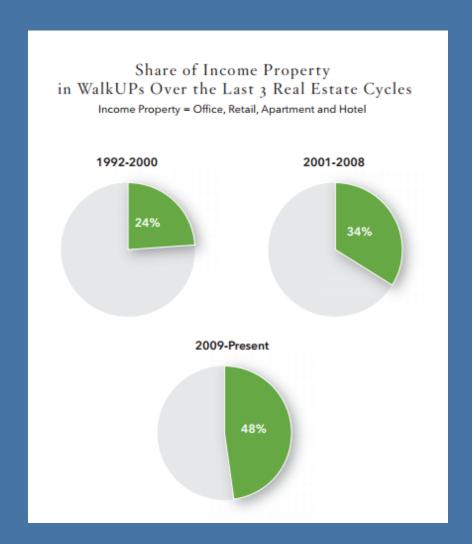
•Sources: "Walking the Walk" by Joseph Cortwright, CEOs for Cities and "The Walkability Premium in Commercial Real Estate Investments" by Gary Pivo and Jeffrey Fisher

Walkable Urban Places



- "... walkable urban places and projects will drive tomorrow's real estate industry and the economy"
- Christopher B. Leinberger

Walkable Urban Places



"... walkable urban places and projects will drive tomorrow's real estate industry and the economy"

Walkable Urban Places - Atlanta







The WalkUP Wake-Up Call:

Atlanta

By Christopher B. Leinberger
The George Washington University
School of Business

"Metro Atlanta, the 'poster child of sprawl,' is now experiencing the end of sprawl"

- Leinberger

Walkable Urban Places - Atlanta









The WalkUP Wake-Up Call:
Atlanta

By Christopher B. Leinberger
The George Washington University
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Report finding:

From 1992-2000, roughly 13 percent of real estate investment in the region went into Current and Emerging 'WalkUPs.'

From 2001-2008, that number doubled to 26 percent.

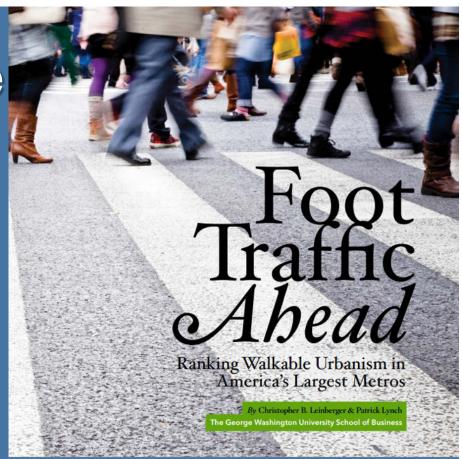
Since 2009, it more than doubled again, reaching 60 percent.

There is a price/value premium for walkable places

2014 study ranks the top 30 US metropolitan areas in walkability

Major findings:

- The top ranking metros have an average of 38% higher GDP per capita as compared to the low ranking metros.
- Office rent in urban WalkUPs rent at a 74% higher premium per square foot over drivable sub-urban areas.



3. Development patterns & budgets:

The high cost of sprawl

How communities develop affects government expenditures and revenues.



Some development costs more, for taxpayers and consumers.

Some costs less.

Turns out, sprawl costs more.

on the other hand:

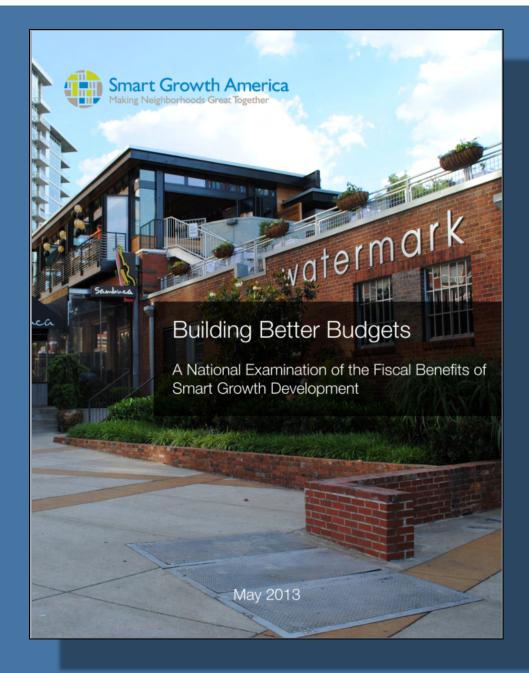
"Compact development patterns and investment in projects to improve urban cores could save taxpayers money and improve overall regional economic performance"

Mark Muro and Robert Puentes, Investing in a Better Future: A Review of the Fiscal and Competitive Advantages of Smarter Growth Development Patterns. Washington, DC: The Brookings Institution, 2004.

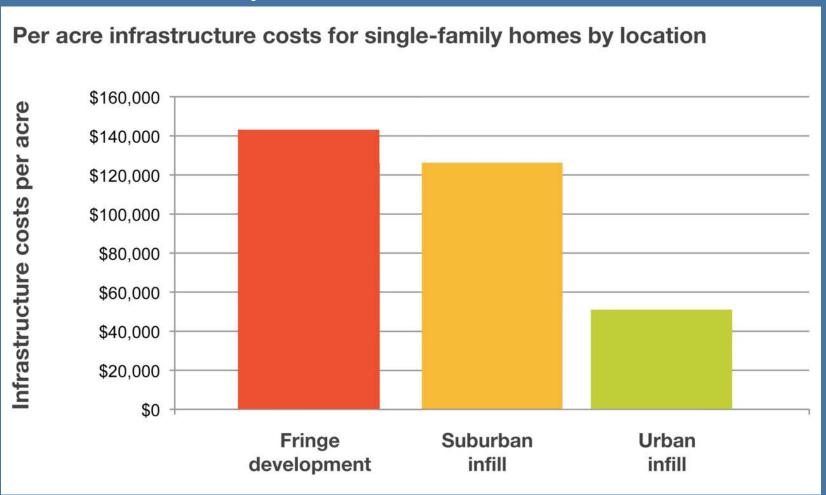








Development affects costs



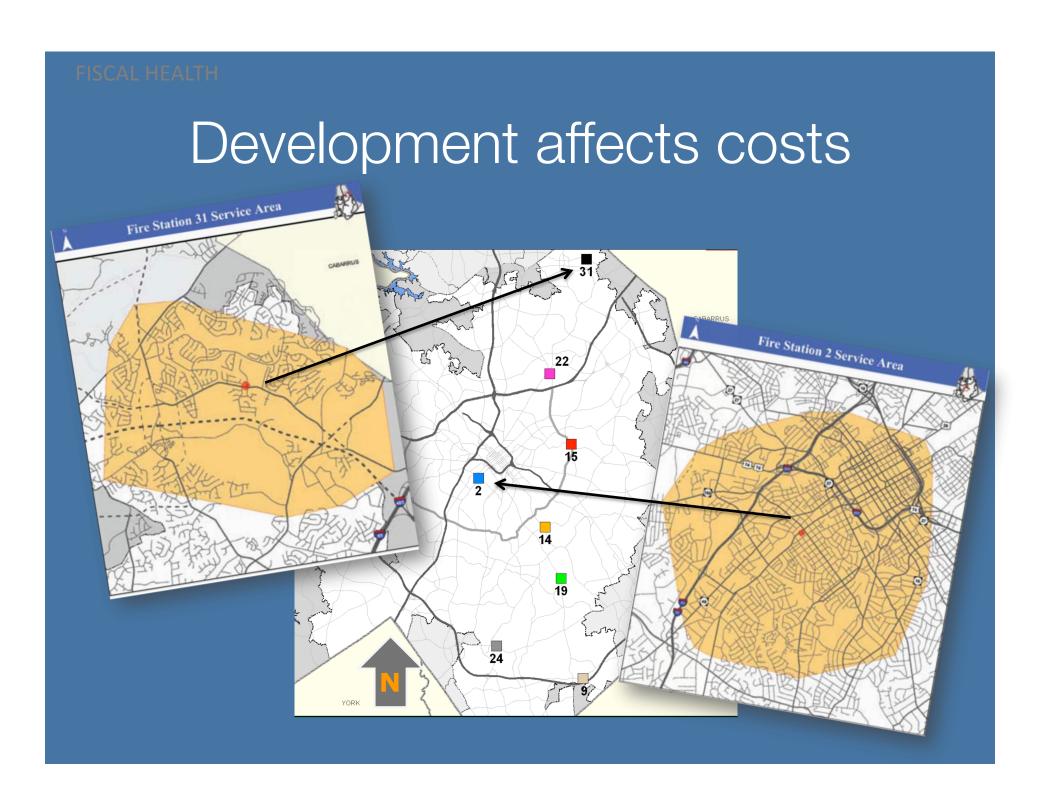
Building infrastructure to serve new development on the fringe can cost a city **up to three times more per acre** than urban infill development.

Development affects costs

Compact development offers efficiencies in delivering services.

- Police and fire departments have less area to cover.
- Fewer miles of road to cover for trash pickup, school buses.
- Fewer miles of water and sewer pipes to maintain.

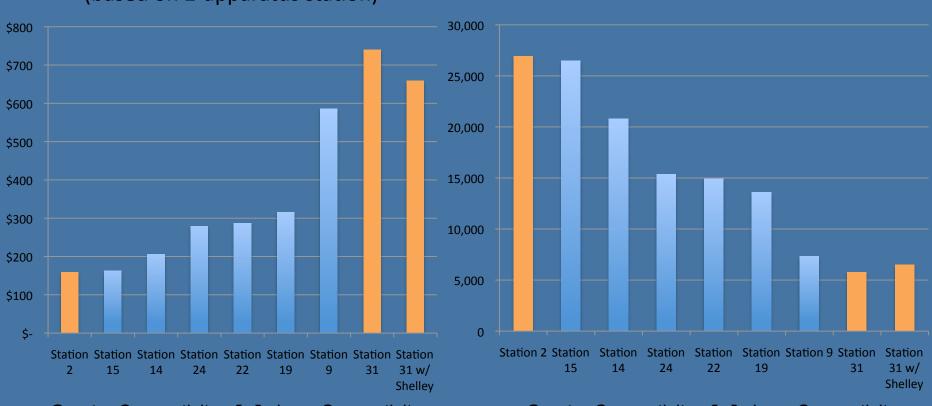




Development affects costs

Annualized Per-Capita Life Cycle Costs (based on 2-apparatus station)

Households per Fire Station

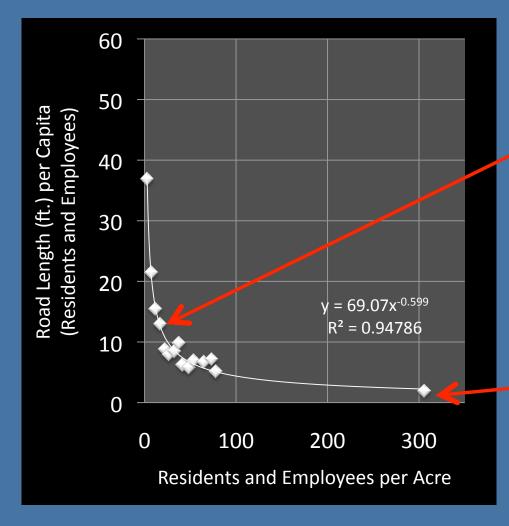


Greater Connectivity ←→ Less Connectivity

Greater Connectivity ←→ Less Connectivity

Road Length and Area per Capita Decreases as Density Increases

Samples from West Des Moines/Des Moines



Suburban Residential



Residents: 2,228 Employees: 262 Total: 2,490

Total Res. & Emp Per Acre: 10.33

Total Road Length: 36,622 Road Length per Capita: 14 ft.

Downtown Urban



Residents: 1,609 Employees: 27,940 Total: = 29,549

Total Res. & Emp Per Acre: 306 Total Road Length: 56,738 Road Length per Capita: 1.9 ft.

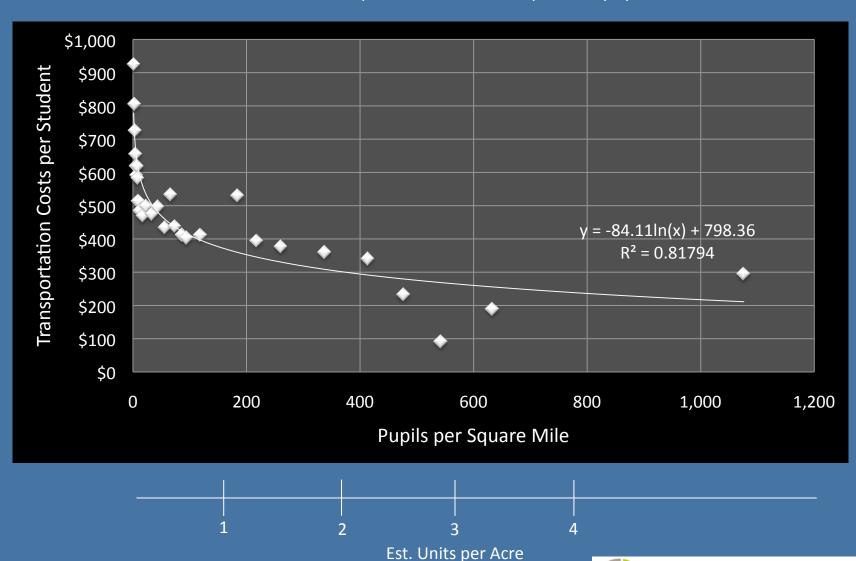


Per Pupil Transportation Costs Decline as Pupil Density Increases

FY 2013 School Transportation Costs and Pupil Density by School District in Wisconsin

Smart Growth America

Making Neighborhoods Great Together



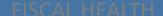
SOURCE: Wisconsin Dept. of Education

NOTE: Points represent average costs for districts within density categories

Development affects revenue

When it comes to revenue...

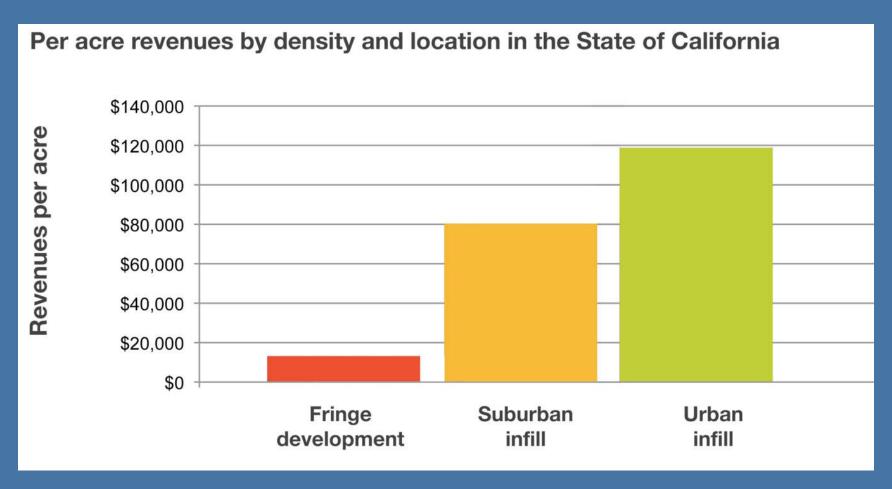
- Compact development is the best deal.
- Low-density suburban development generates much less per acre revenue.
- "Main streets" and dense mixed-use areas create synergies that produce substantially higher revenues than commercial sprawl.



Development affects revenue

Denser development can carry an entire city financially

Development affects revenue



Multifamily housing in near an area's center can generate **nine times more revenue per acre** than traditional large-lot, single-family housing on the fringe.





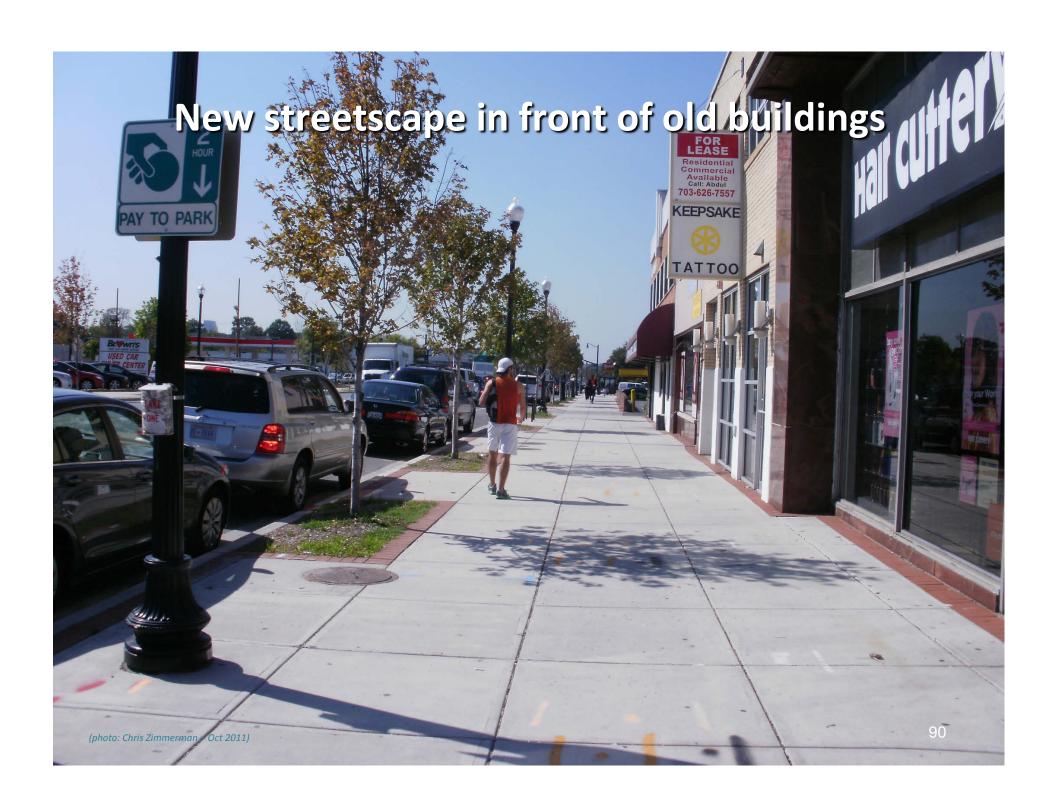
Communities are now in a ferocious competition over place

(whether they know it or not)

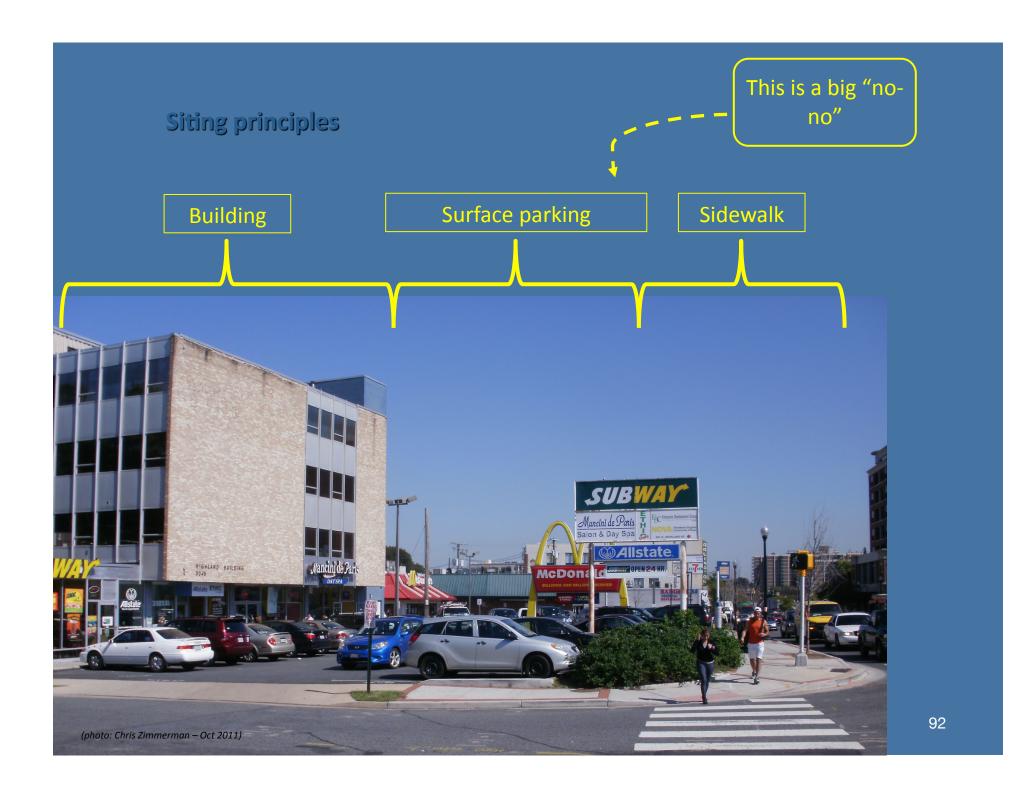




















Questions?