

Value Engineering Annual Report FY 2017/2018



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Executive Summary

Value Engineering During Project Development

The districts conducted 17 studies or 74% of the original number of studies scheduled for fiscal year 2017/2018. The original work plan had 23 studies scheduled for the year and the target was to complete 75% or 17 of the planned studies. Due to the dynamics of the department's work program, 8 of the 17 scheduled studies (47%) were either dropped from the work plan altogether or rescheduled for the 2017/2018 fiscal year, while 4 of the conducted studies were added to the original work plan.

During this same period, the districts acted on 191 recommendations, approving 101 for a 53% adoption rate. Sixty-six of the approved recommendations resulted in \$213.8 million in project cost avoidance/savings. The remaining 35 approved recommendations were value added recommendations that increased project performance, while adding \$39.8 million to the project cost. Therefore, the total value of the approved recommendations, including the value added recommendations, produced **\$174.1 million in project cost avoidance/savings**.

The approved recommendations resulted in a 5.46% project saved, 5.74% program saved and a Return on Investment (ROI) of \$153.8 to \$1. The percent project saved is calculated by dividing the value of all approved recommendations by the total costs of the projects studied, while the percent program saved is calculated by dividing the value of all approved recommendations by the average project cost of three fiscal year lettings. The ROI is calculated by dividing the value of all approved recommendations by the cost of administering the program.

There were 66 pending recommendations totaling \$861.4 million in potential cost avoidance/savings at the end of the 2017/2018 fiscal year. This is a 16% decrease in the total number of pending recommendations and a 5.9% decrease in the amount of pending dollars from the 4th quarter of last year. Fifty-eight of the 66 recommendations have been pending for more than 12 months, which is 88% of the total number of pending recommendations. Since the VE Study is a 'snapshot' of the project at some point in time of project development and projects are continuously moving forward in development, this is a concern. The longer recommendations are unresolved and in a pending status the less likely that they will be adopted because the development of the project has advanced.

Cost Savings Initiatives During Construction

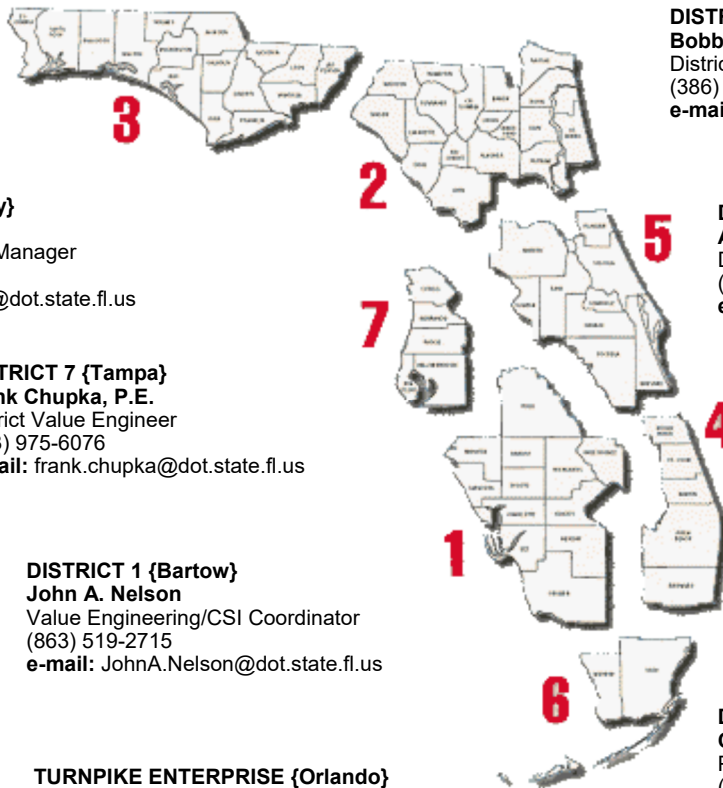
Eighteen Cost Savings Initiative (CSI)'s) Proposals were submitted during fiscal year 2017/2018. During this same period, the districts approved 21 proposals totaling more than \$8.49 million in savings. The approved CSI proposals resulted in a 0.51% project saved and a 0.23% program saved. There are currently 6 pending CSI's totaling \$1.46 million in potential project savings.

Program Organization

Mission: Administer the Florida Department of Transportation Value Engineering and Cost Savings Initiative Programs, satisfying the needs of the stakeholders.

Vision: Value Engineering . . . providing an effective support function which maximizes project and process value for the transportation systems in the State of Florida.

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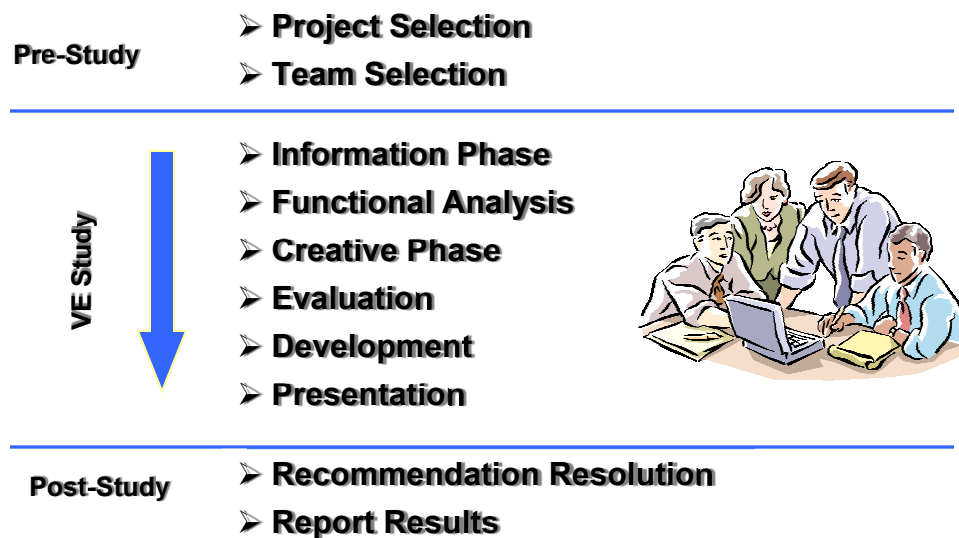
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Value Engineering Overview

What is Value Engineering

Value Engineering (VE) is the formal application of a proven and effective tool used to improve the value of a project, product or service. VE strives to optimize the use of allocated funds without reducing the quality or performance. A multi-disciplined team is assembled and the six phases of the VE Job Plan (Information, Functional Analysis, Creative, Evaluation, Development and Presentation) are used to guide the team through the process.

VE Job Plan



The administration of the VE Program can be broken down into the following key processes.

Pre-Study	Study	Post Study
Project Selection	Conduct VE Study	Recommendation Resolution
Team Selection		Report Results

Value Engineering Overview

Performance Measures

The VE Program and the Cost Savings Initiative (CSI) Program are managed through the use of the Process Control Systems found in Appendix B. Each process has a set of Quality and In-Process measures that are used to evaluate the performance of the program. The Quality Measures for the overall VE program are defined below.

VE Program	
Quality Measure	Calculation
Q1: Approved Cost Avoidance Recommendations	Sum of all approved cost avoidance/ savings recommendations
Q2: Approved Value Added Recommendations	Sum of all approved value added recommendations
Q3: Adoption Rate	$\frac{\text{\# of Approved Recommendations}}{\text{\# of Proposed Recommendations}}$
Q4: Percent Project Saved	$\frac{\text{Value of Approved Recommendations}}{\text{Total Project Costs}}$
Q5: Percent Program Saved	$\frac{\text{Value of Approved Recommendations}}{\text{3 Year Monthly Average Lettings}}$
Q6: Return on Investment (only reported annually)	$\frac{\text{Value of Approved Recommendations}}{\text{Total cost of VE Program}}$

Cost Savings Initiative Overview

What is Cost Savings Initiative

The Cost Savings Initiative Program offers an opportunity for the contractor to propose cost savings ideas prior to work beginning and as work progresses on a project. Contractors can demonstrate their innovation and ingenuity by proposing ideas that contribute to the cost effectiveness of the project. The contractors are then rewarded for this ingenuity and innovation by sharing in any project savings generated from an approved Cost Savings Initiative (CSI) proposal.

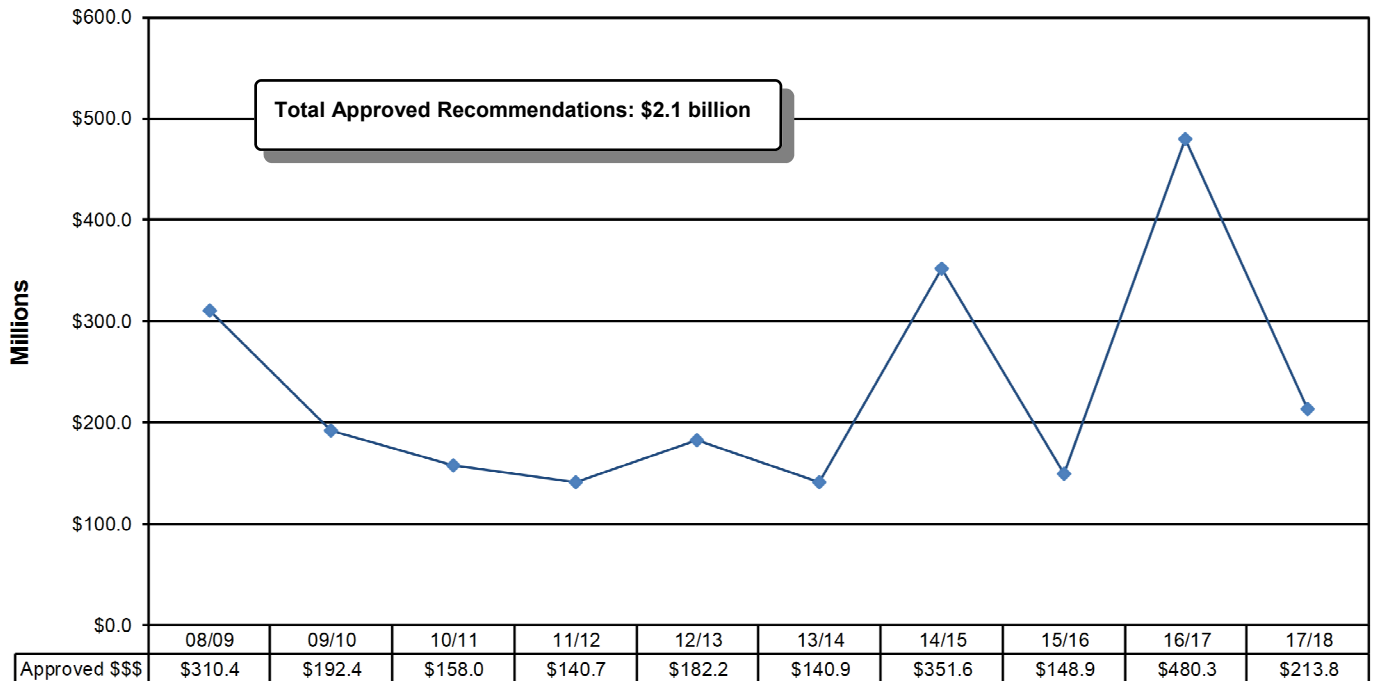
Performance Measures

CSI Program	
Q1: Number of CSI's	Sum of all CSI's
Q2: Approved Cost Savings	Sum of all approved CSI savings
Q3: Percent Project Saved	$\frac{\text{Value of Approved Proposals}}{\text{Total Project Costs}}$
Q4: Percent Program Saved	$\frac{\text{Value of Approved Recommendations}}{\text{3 Year Monthly Average Lettings}}$

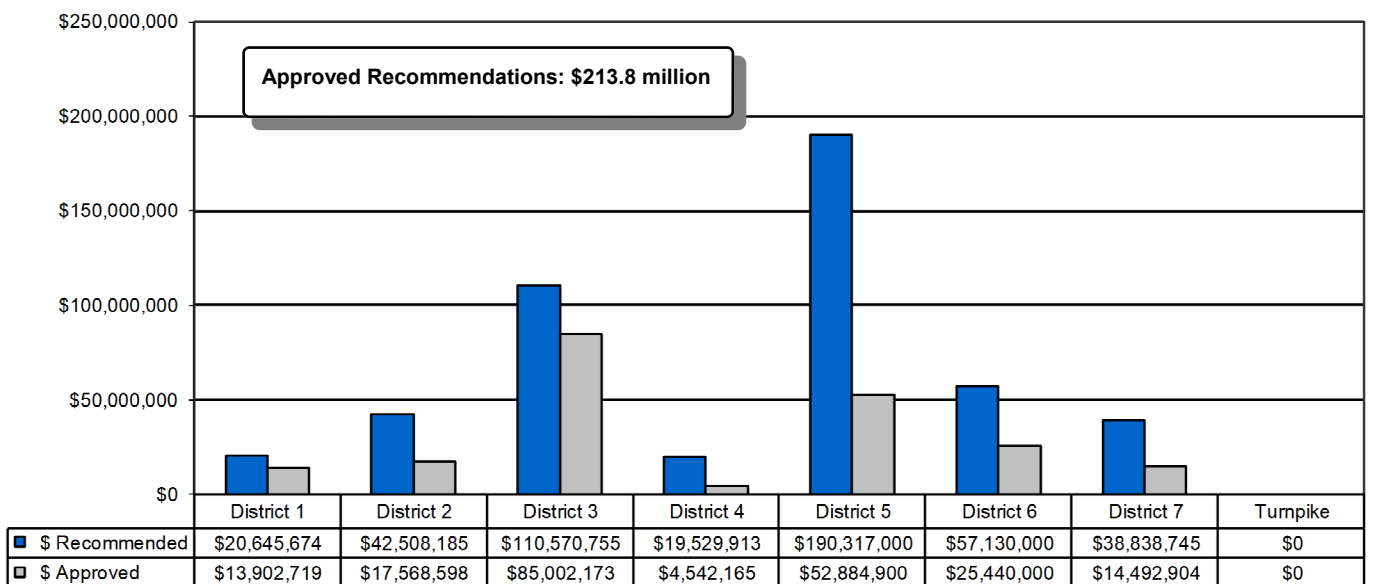
**Fiscal Year 2017/2018
Value Engineering
Performance Measures**

Adopted Recommendations

Q1: Annual Approved Cost Avoidance/Savings

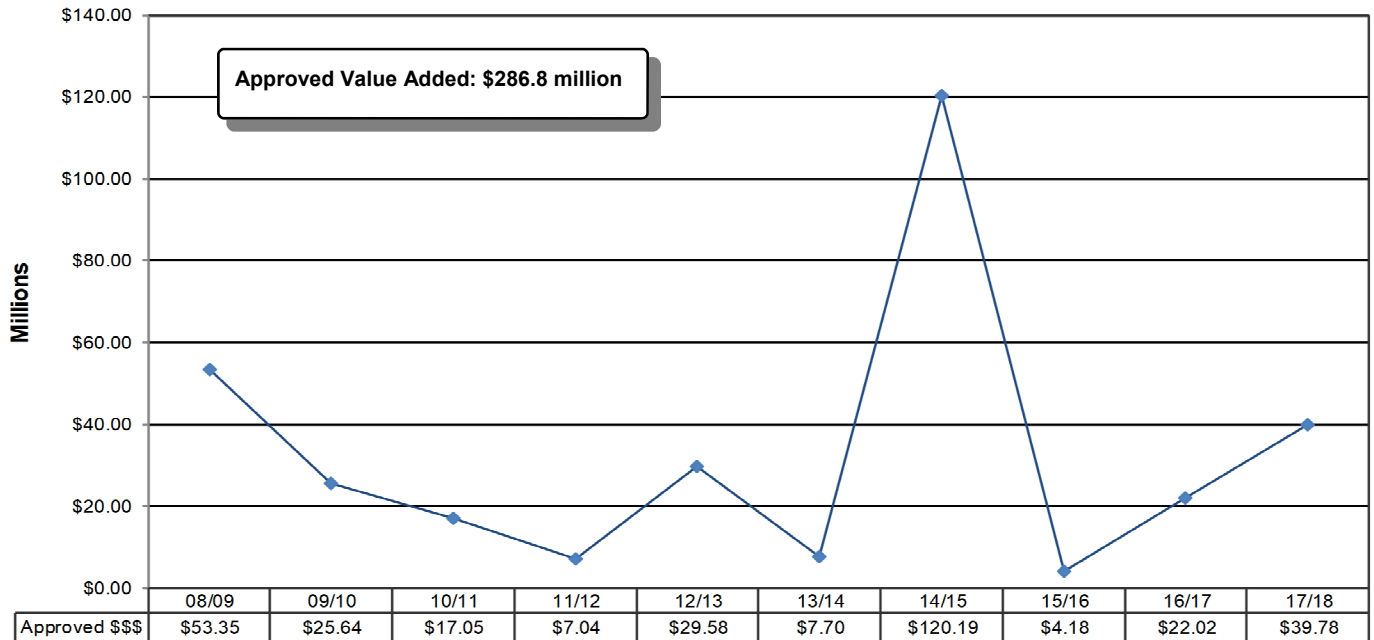


**Q1: Cost Avoidance Recommendations
Annual Report FY 2017/2018**

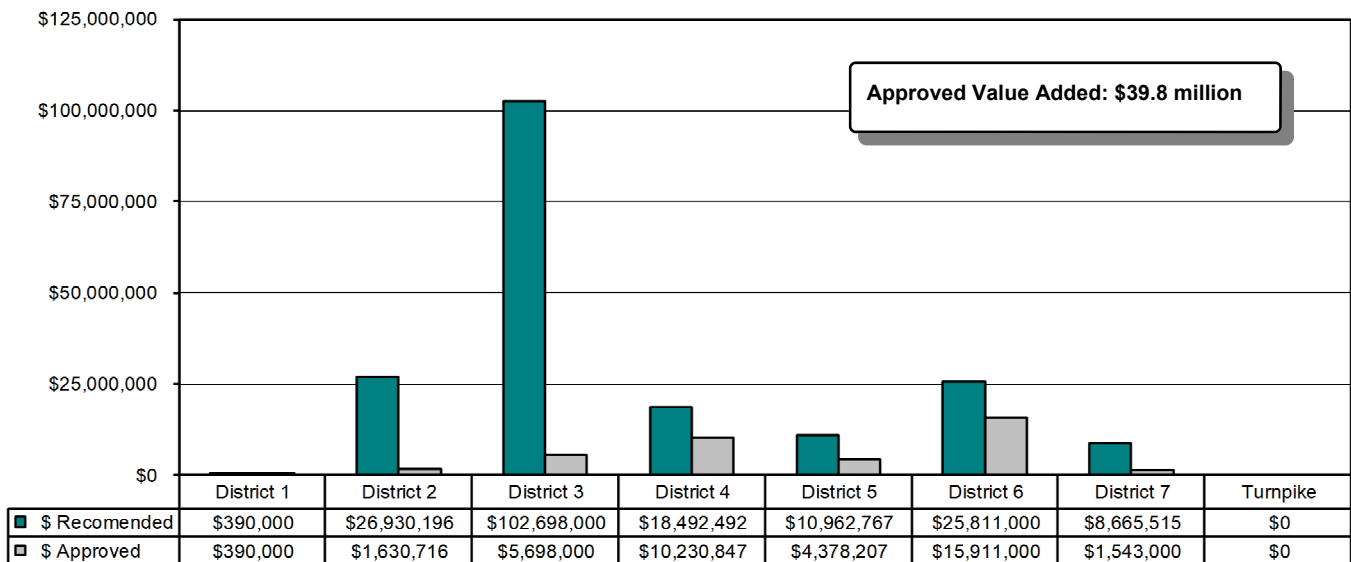


Adopted Recommendations

Q2: Annual Approved Value Added Recommendations



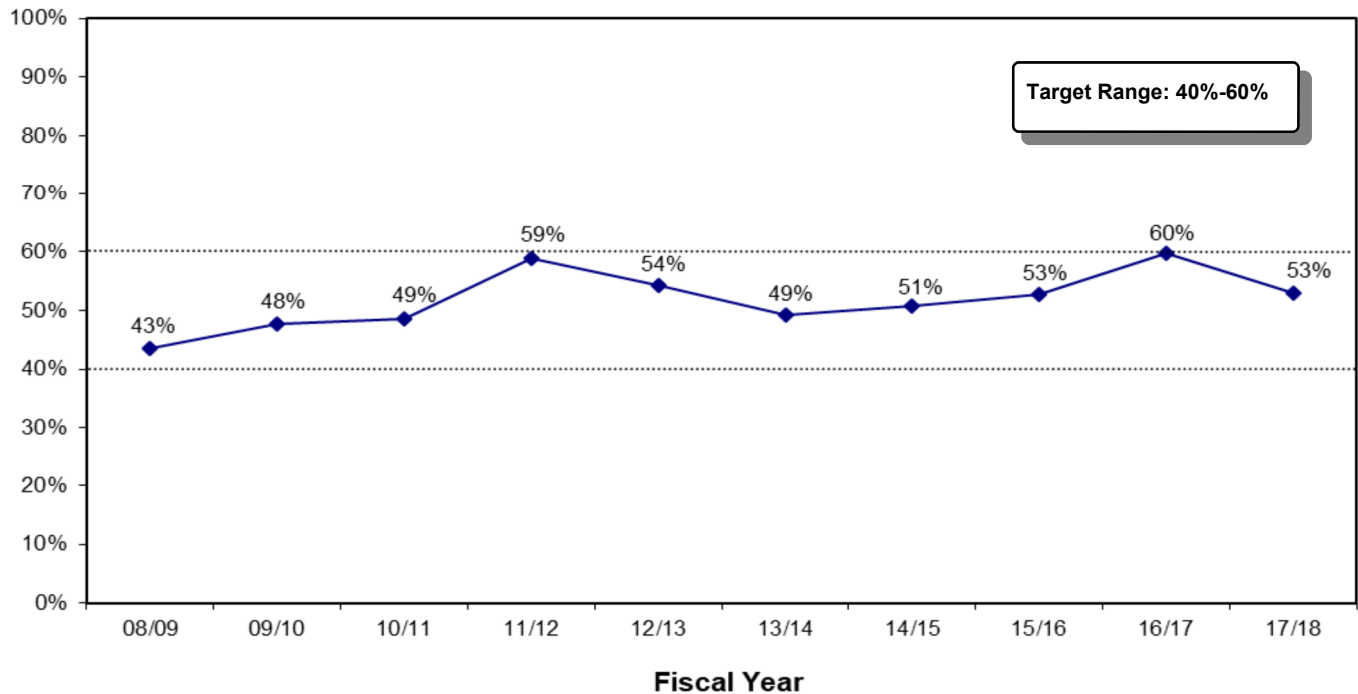
**Q2: Value Added Recommendations
Annual Report FY 2017/2018**



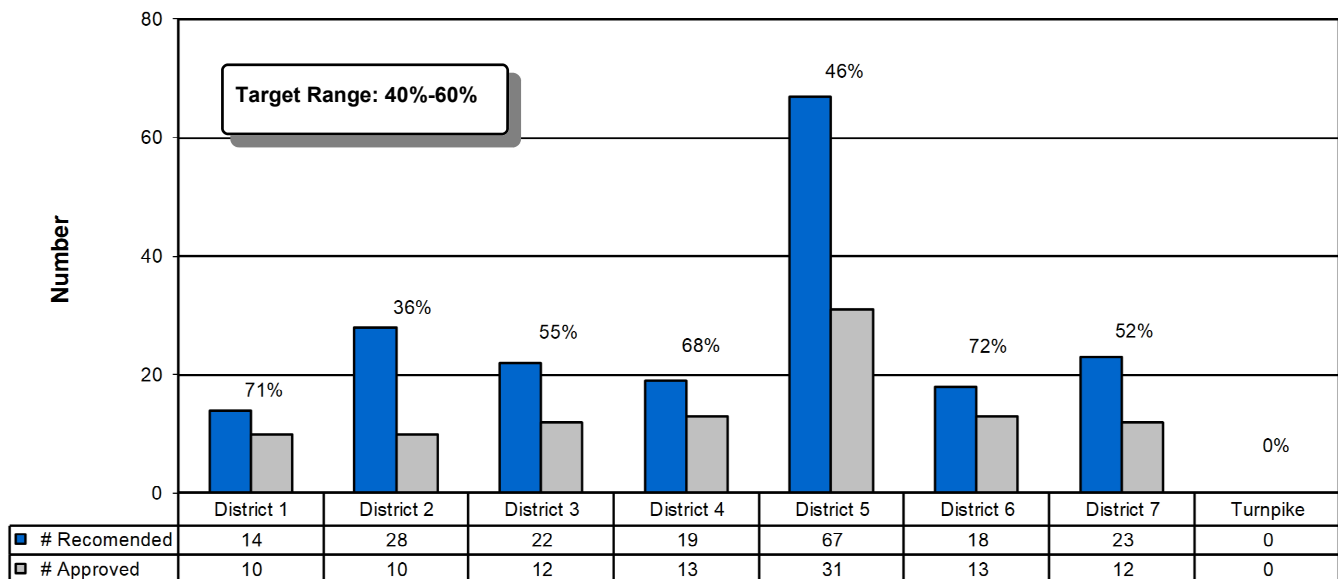
* A Value Added Recommendation significantly increases the performance of a function while also increasing the cost.

Adoption Rates

Q3: Annual Adoption Rate

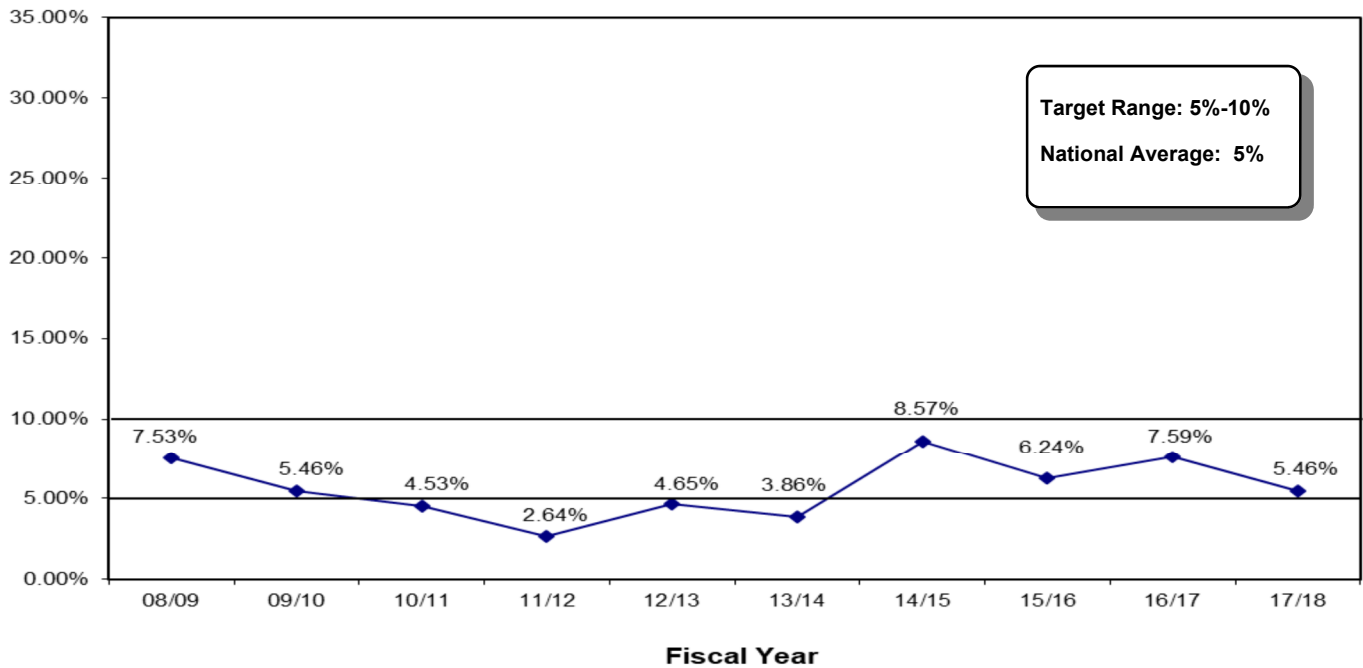


**Q3: Adopted Recommendations
Annual Report FY 2017/2018**

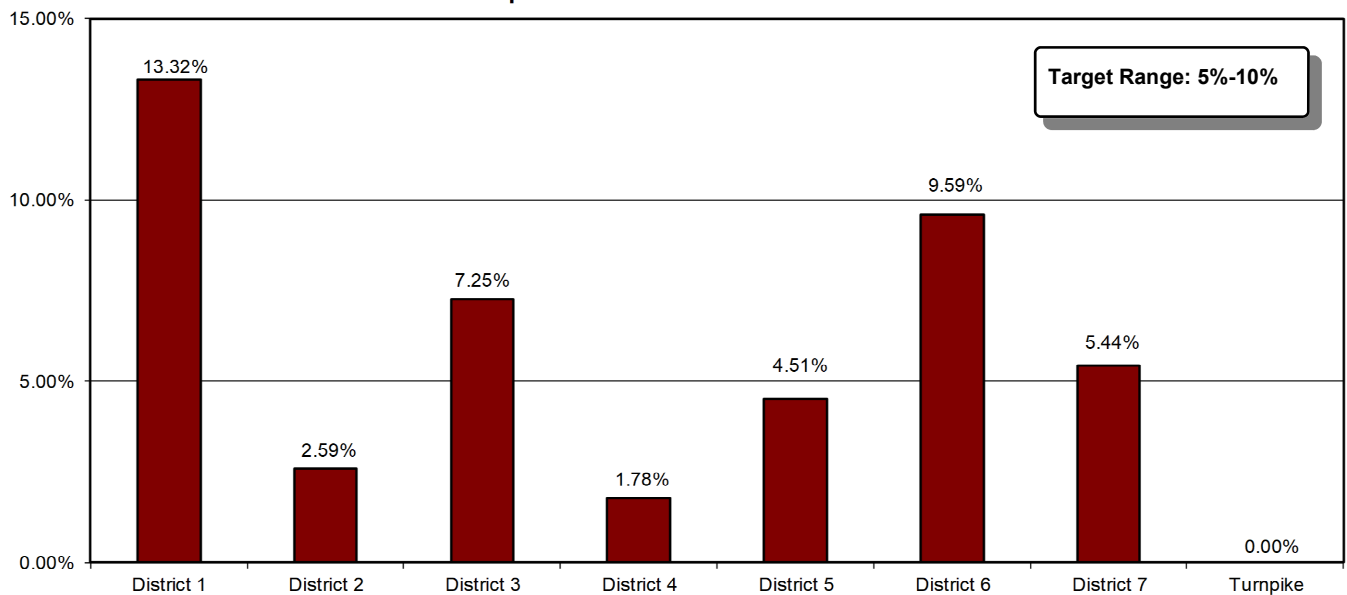


Percent Project Saved

Q4: Annual Percent Project Saved



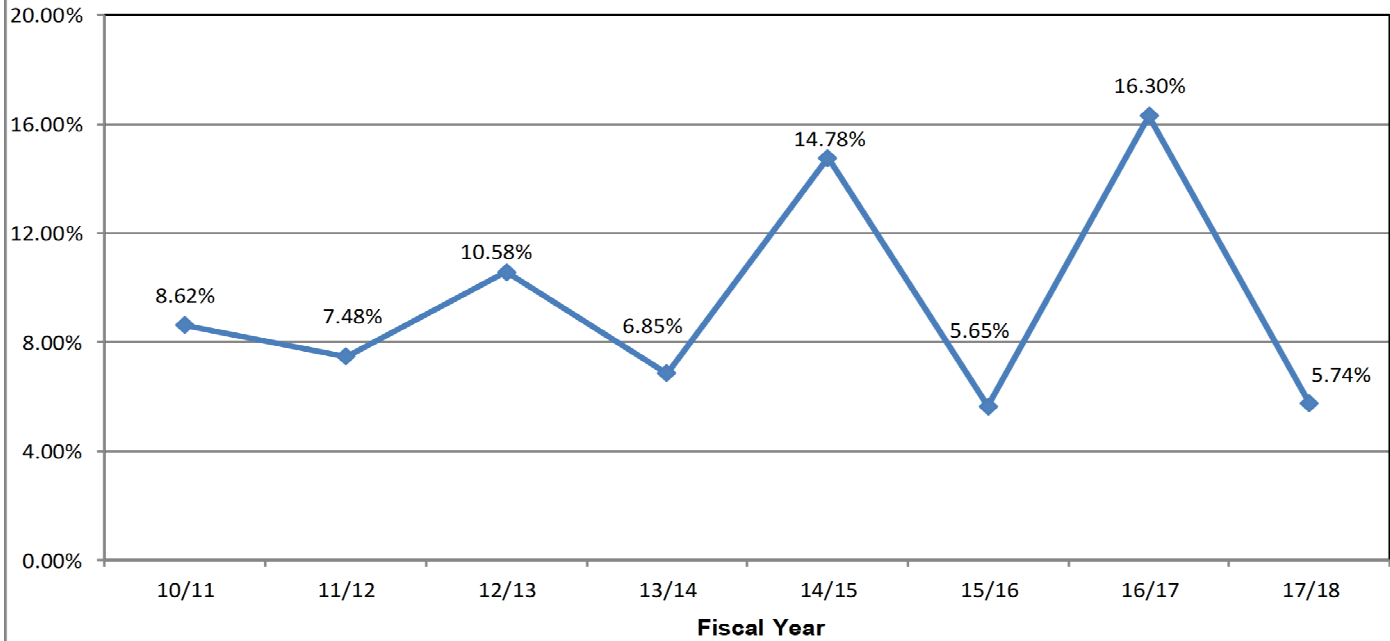
**Q4: Percent Project Saved
Annual Report Fiscal Year 2017/2018**



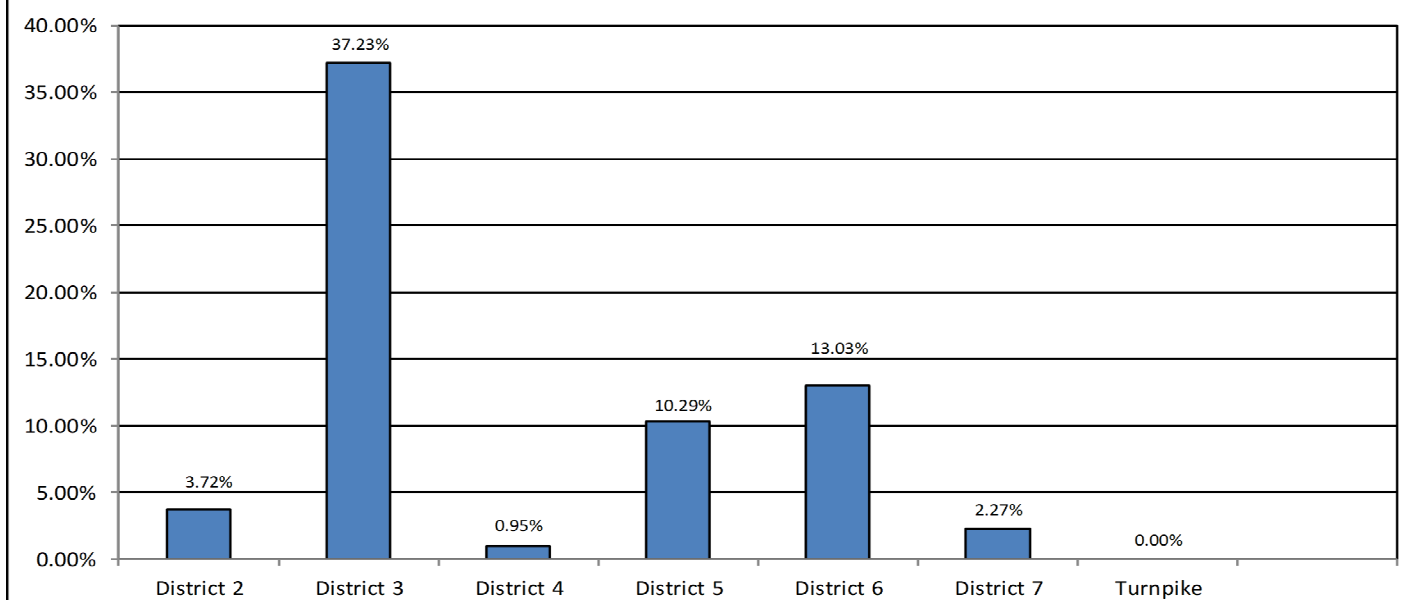
Percent Program Saved

The intent of the Percent Program Saved measure is to compare the cost avoidance/savings to the overall work program. The measure is calculated by dividing the three year average monthly lettings into the overall cost avoidance/savings.

Q5: Annual Percent Program Saved

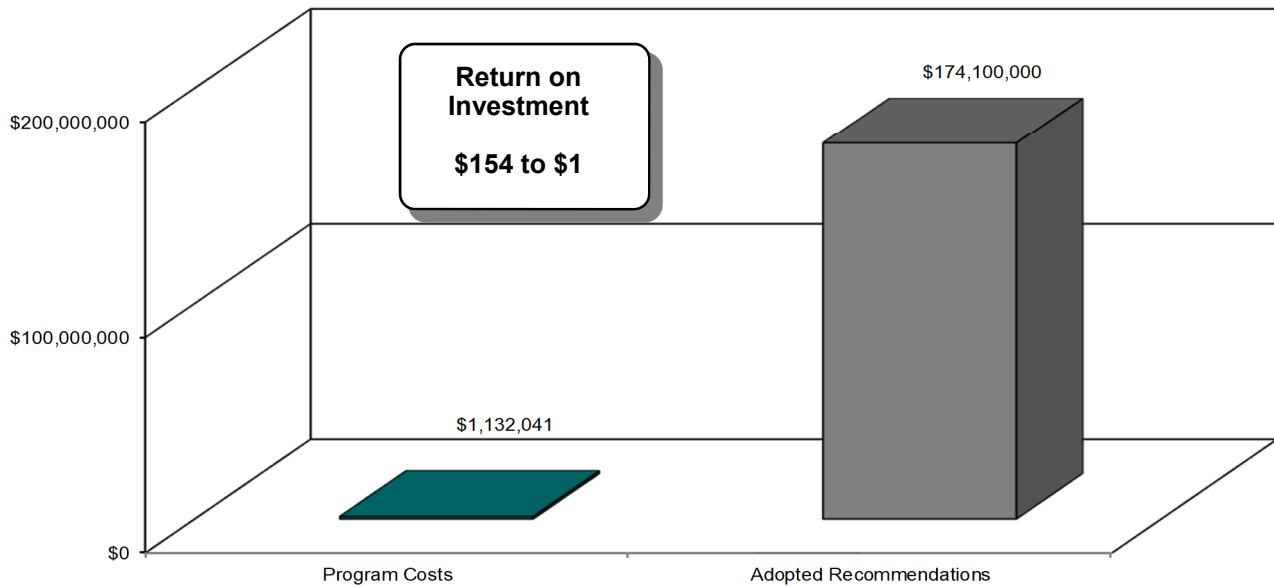


**Q5: Percent Program Saved
Annual Report Fiscal Year 2017/2018**

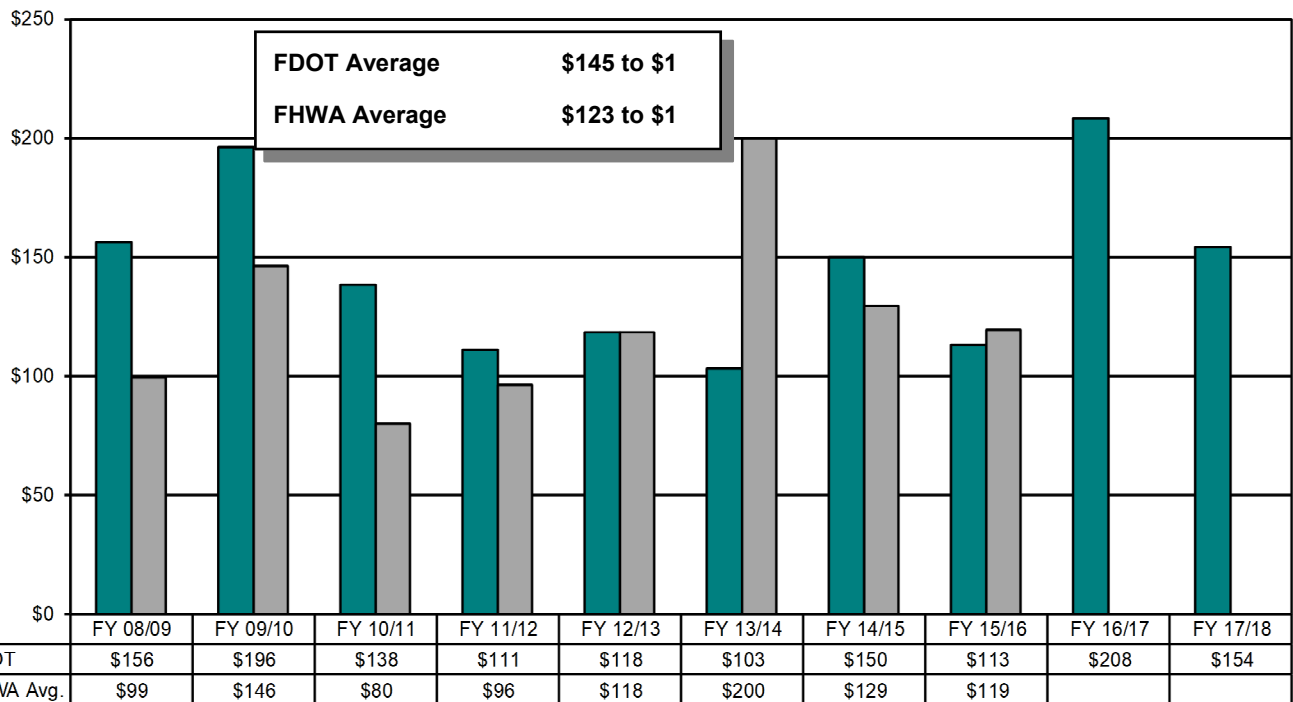


Return on Investment

Q6: Return on Investment
Annual Report Fiscal Year 2017/2018



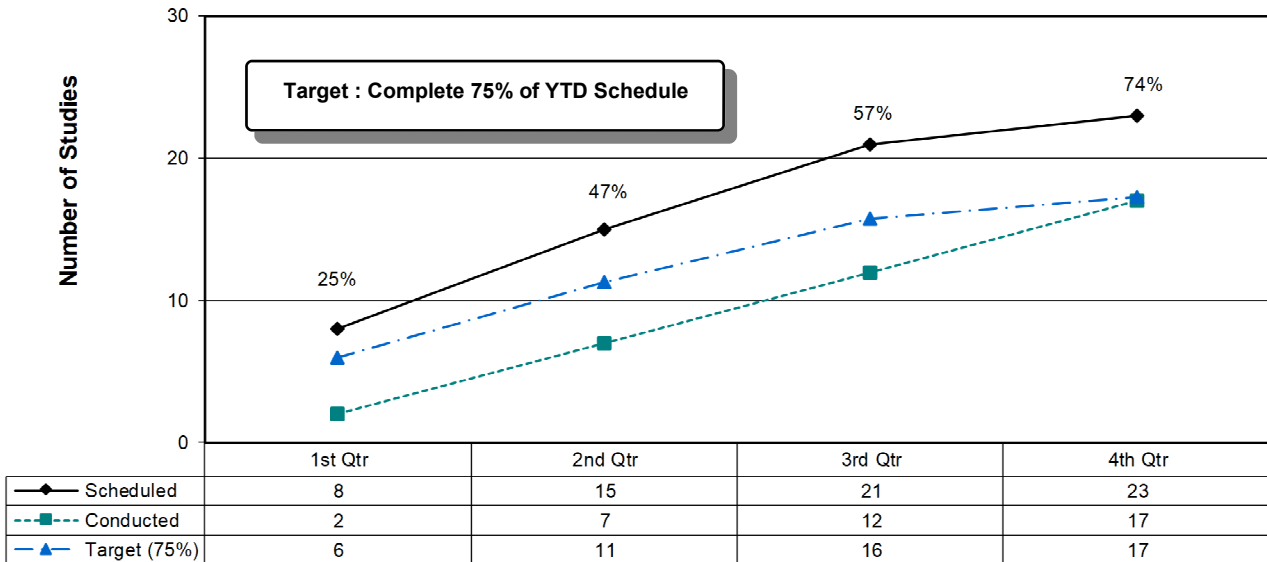
Annual Return on Investment



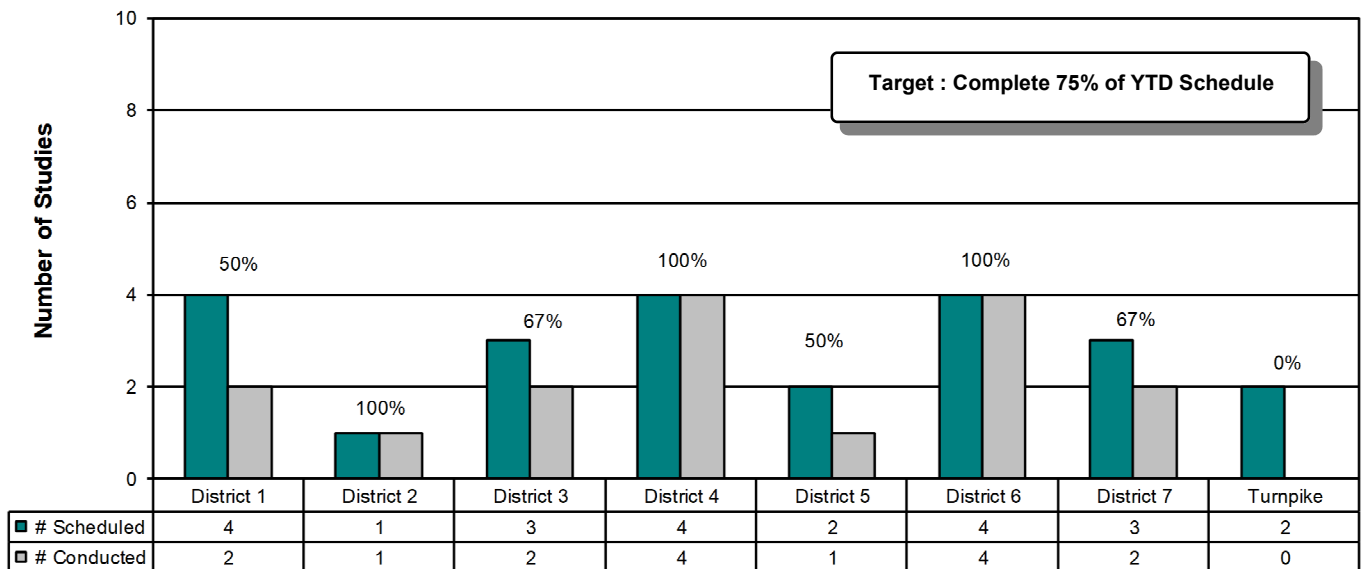
* FHWA data for fiscal year 2016/2017 and 2017/2018 was not available at time of publication.

Work Plan Completion

P1: VE Studies Scheduled vs. Completed
Annual Report FY 2017/2018

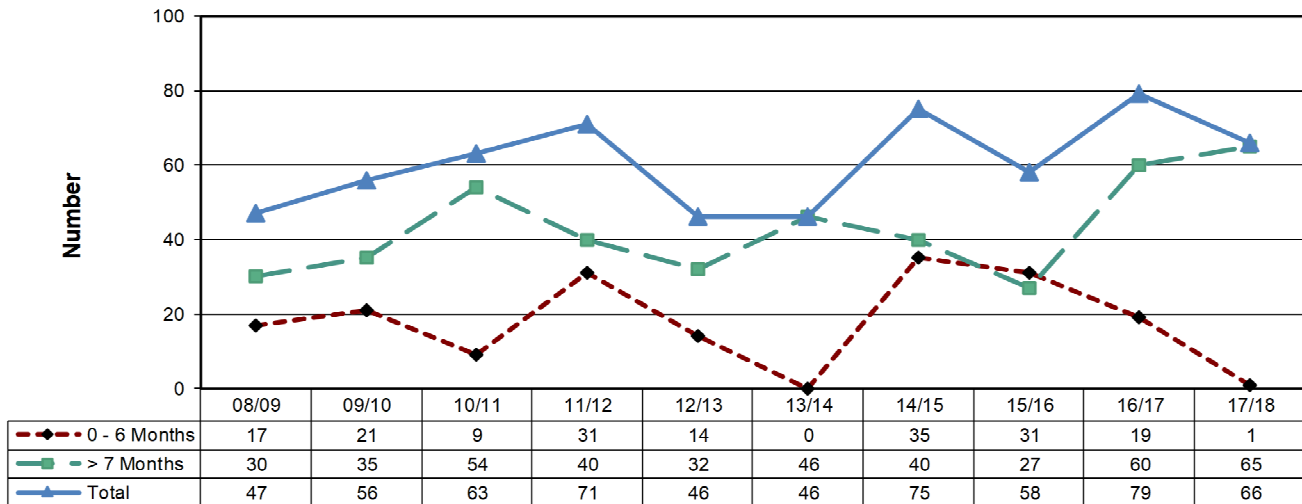


P1: VE Studies Scheduled vs Completed
Annual Report FY 2017/2018

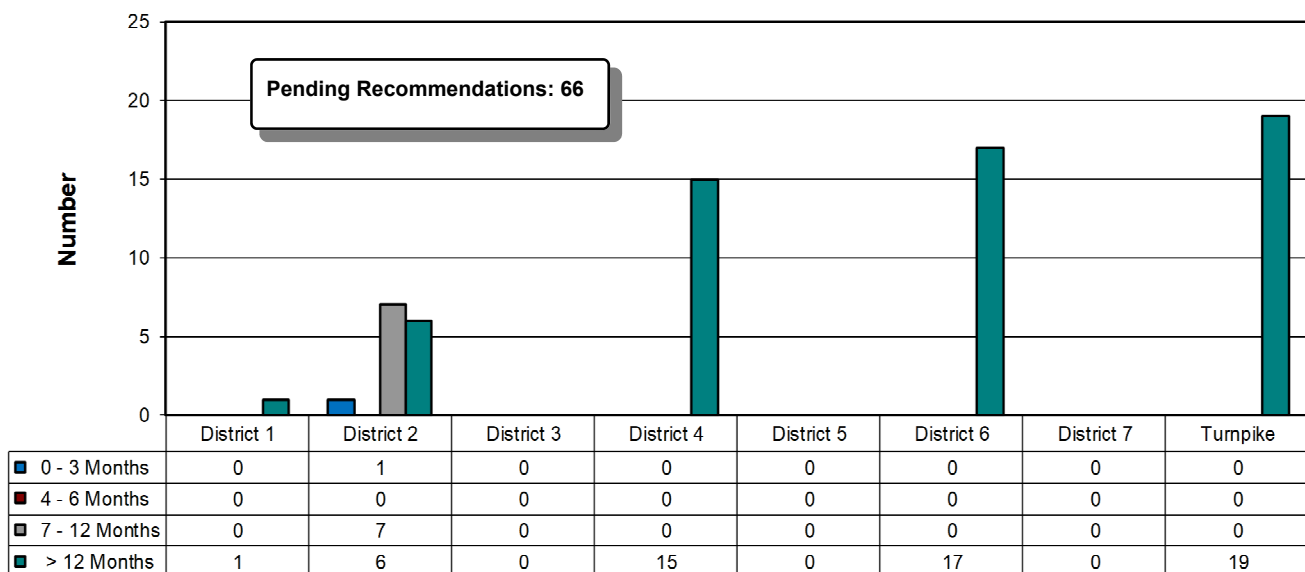


Pending Recommendations

P2: Annual # Pending Recommendations
Annual Report FY 2017/2018



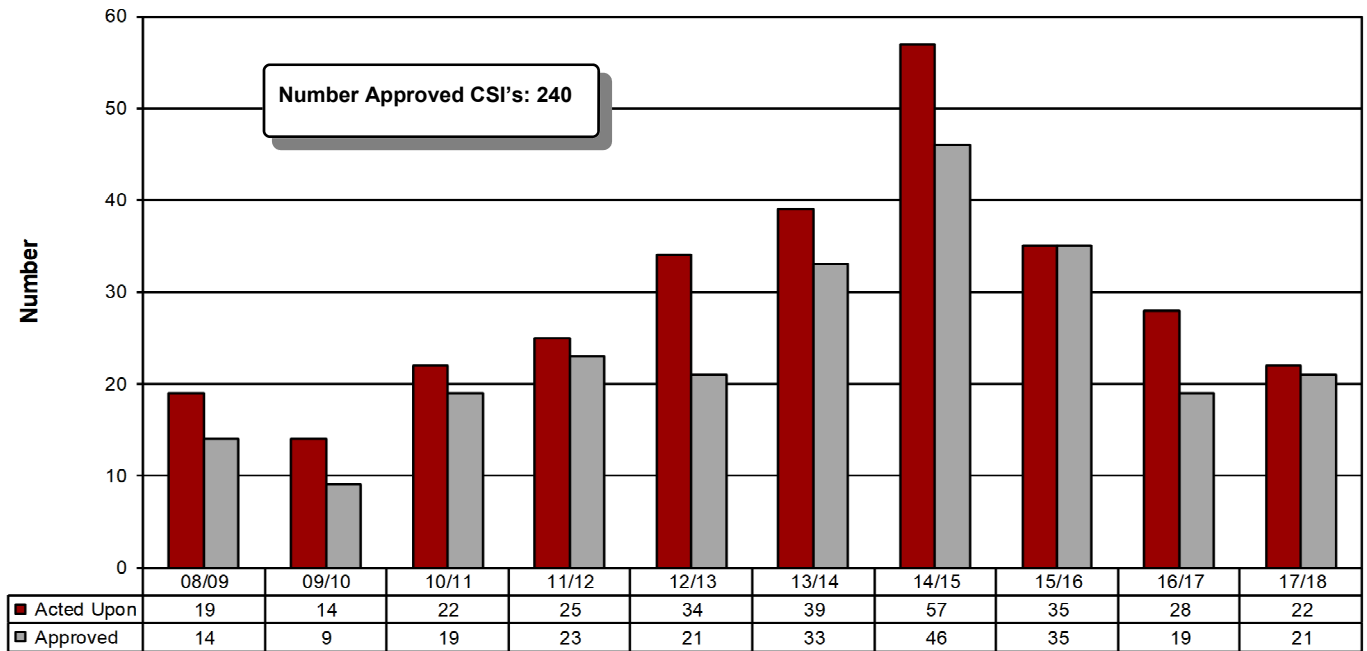
P2: # Pending Recommendations
Annual Quarter Report FY 2017/2018



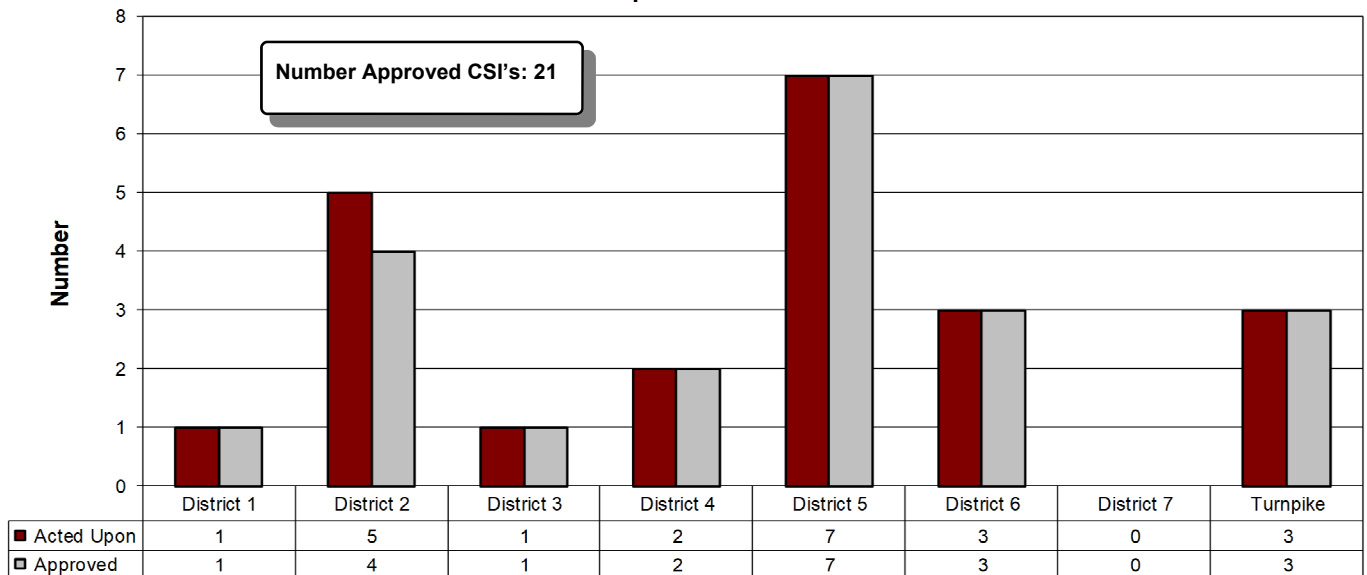
**Fiscal Year 2017/2018
Cost Savings Initiative
Performance Measures**

CSI Summary

Q1: Annual CSI Acted Upon



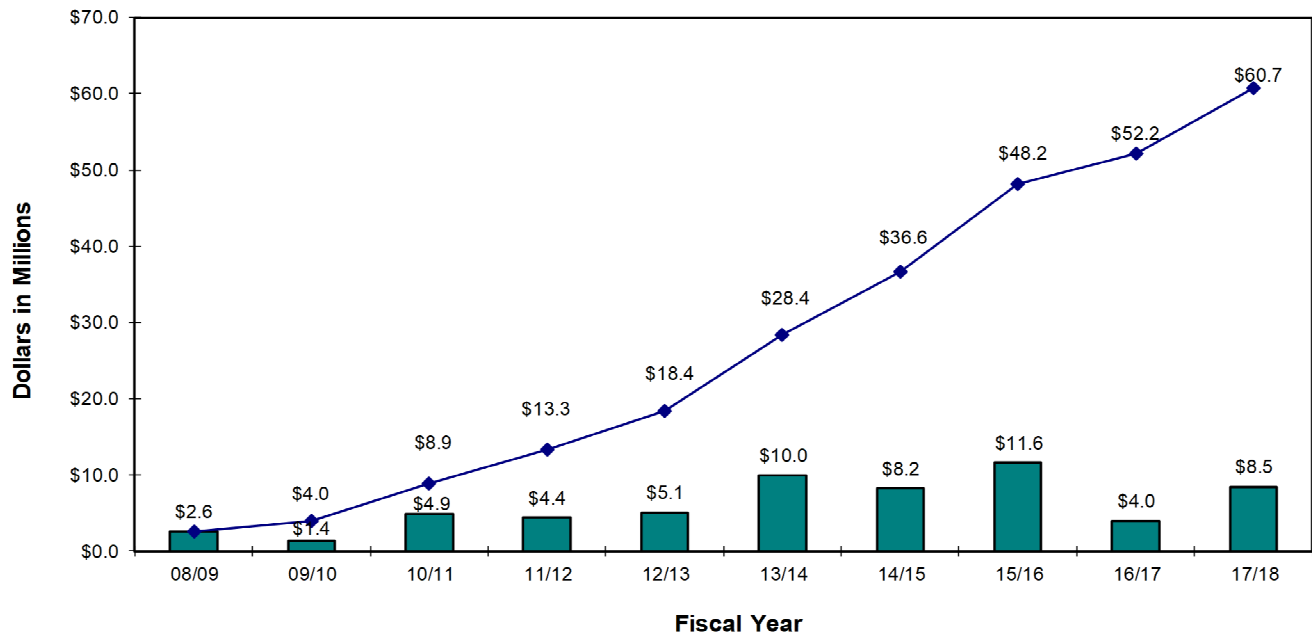
**Q1: CSI's Acted Upon
Annual Report Fiscal Year 2017/2018**



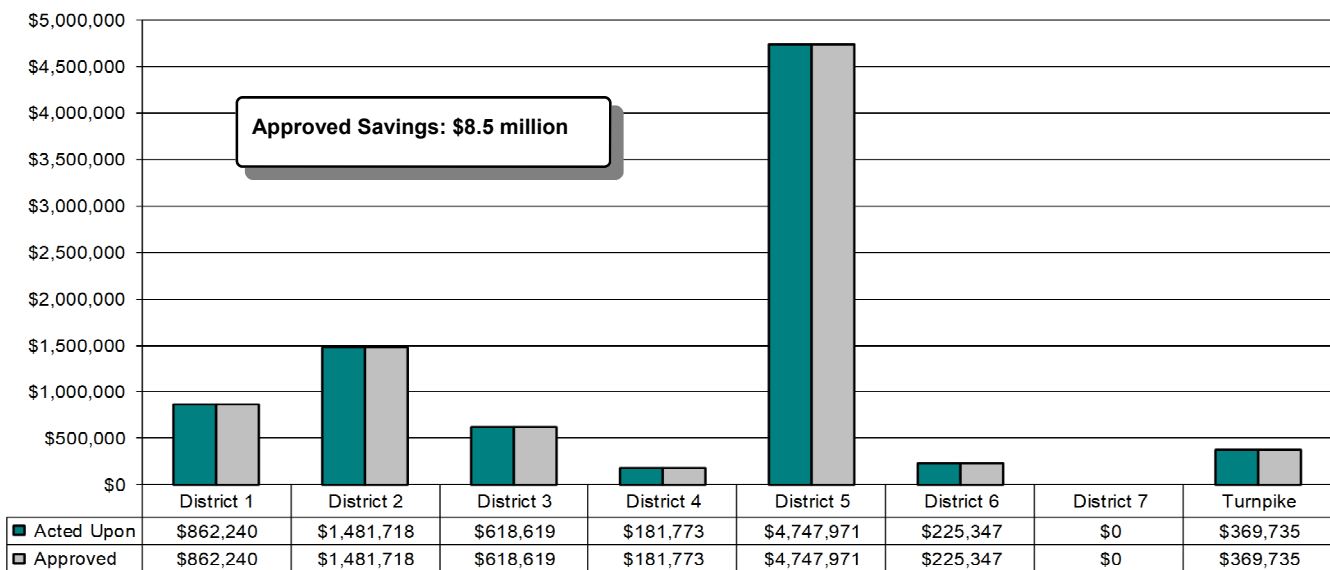
* Prior to fiscal year 2010/2011, Cost savings Initiatives (CSI) were formerly referred to as Value Engineering Change Proposals (VECP's).

CSI Approved Savings

Q2: Cumulative CSI Construction Cost Savings



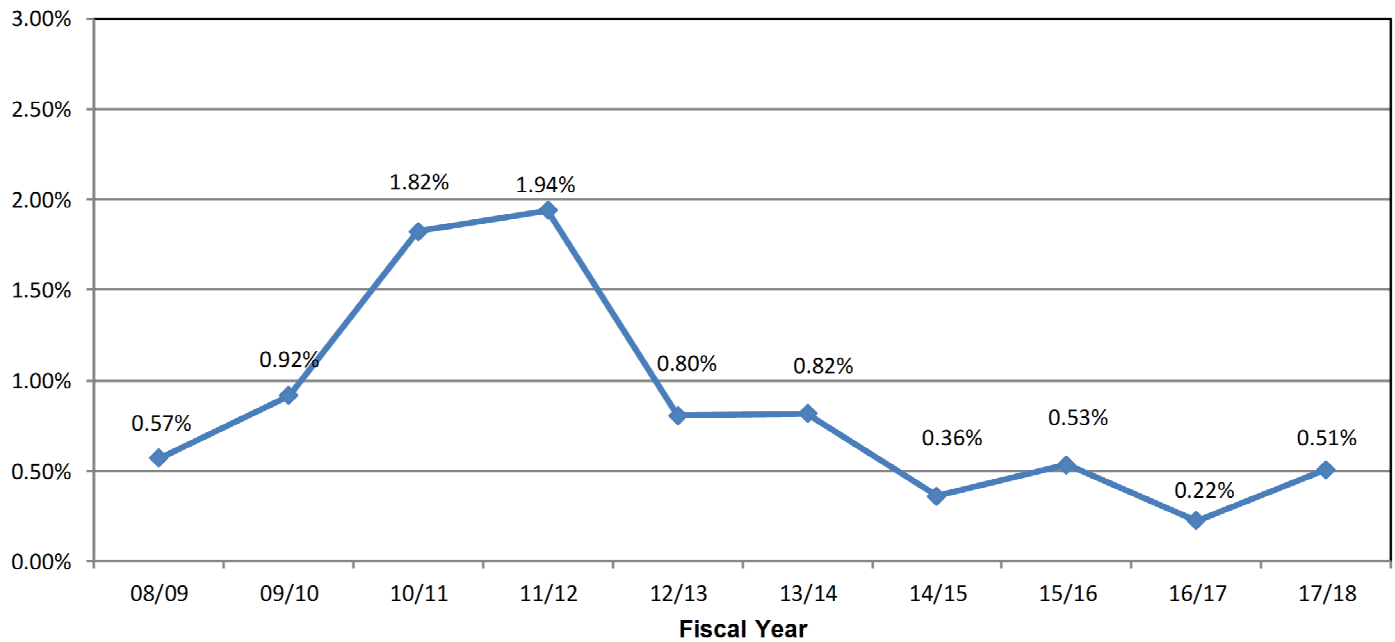
**Q2: Approved CSI Savings
Annual Report Fiscal Year 2017/2018**



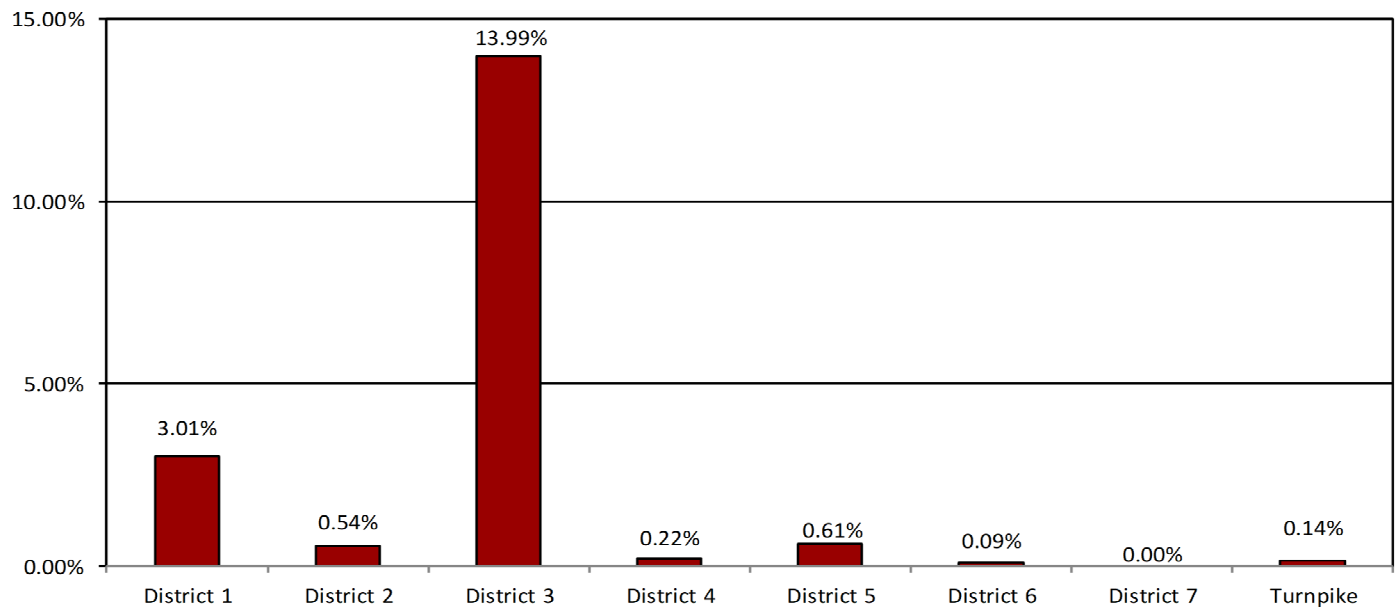
* Prior to fiscal year 2010/2011, Cost savings Initiatives (CSI) were formerly referred to as Value Engineering Change Proposals (VECP's).

CSI Percent Project Saved

Q3: CSI Percent Project Saved
Annual Report Fiscal Year 2017/2018



Q3: CSI Percent Project Saved
Annual Report Fiscal Year 2017/2018

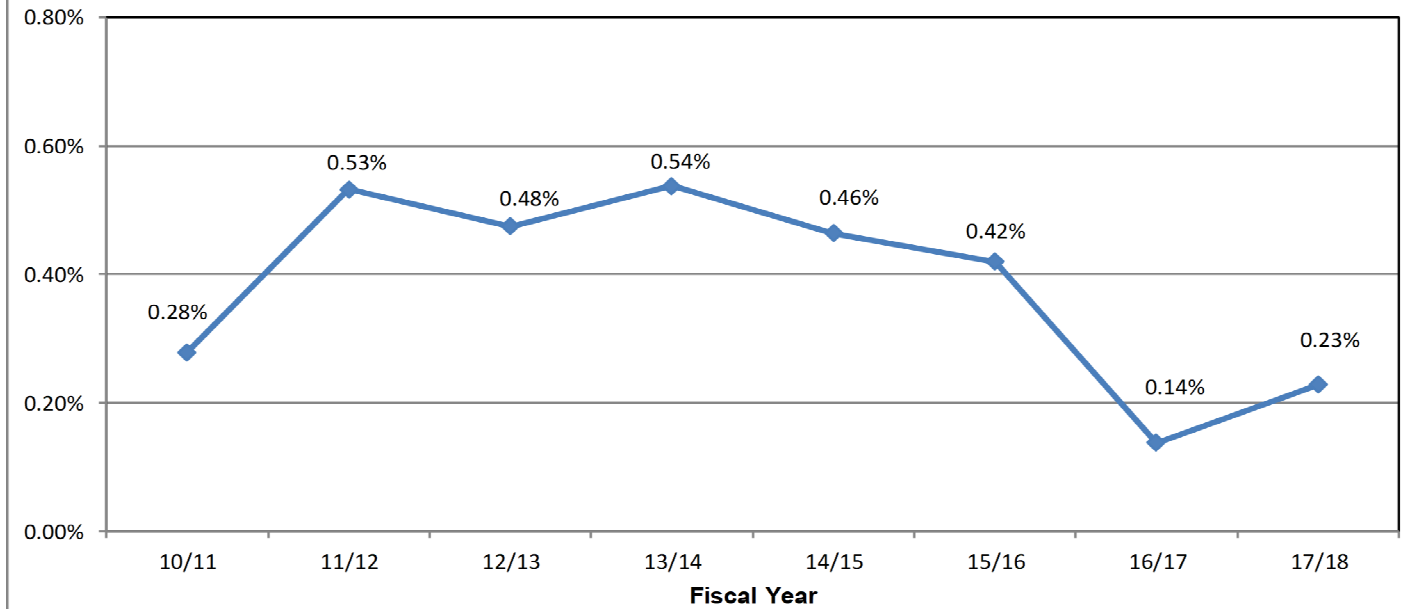


* Prior to fiscal year 2010/2011, Cost savings Initiatives (CSI) were formerly referred to as Value Engineering Change Proposals (VECP's).

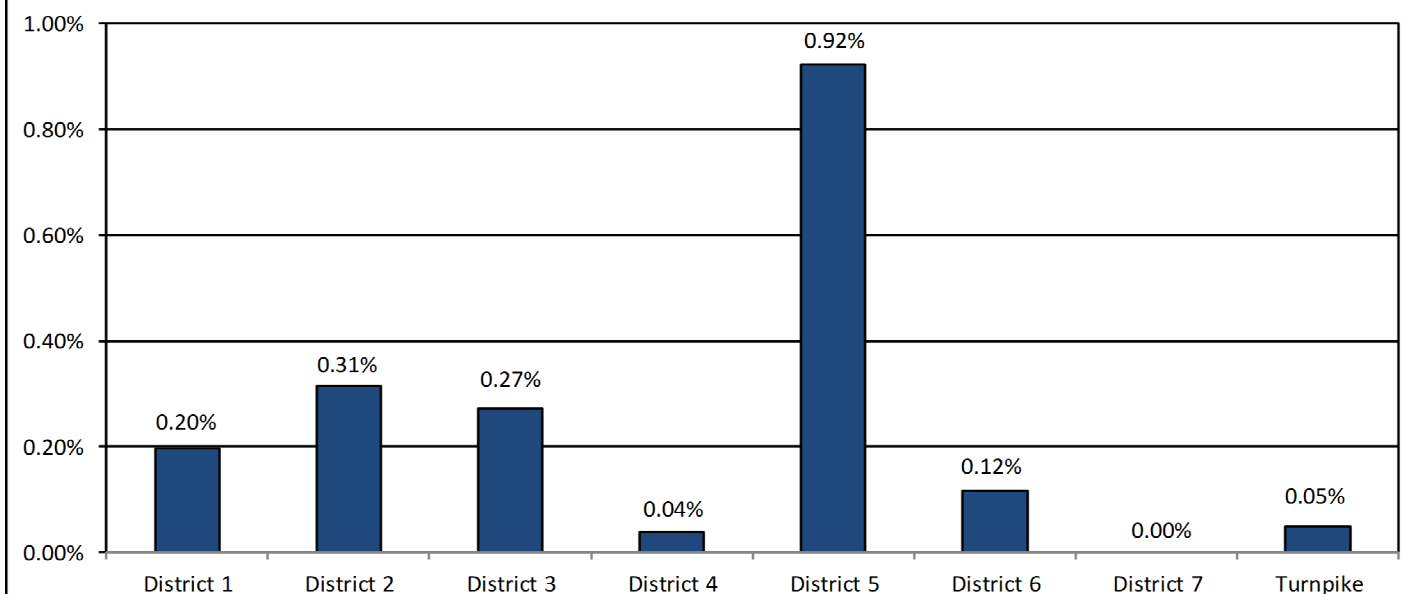
CSI Percent Program Saved

The Percent Program Saved is a new measure. The intent is to compare the cost avoidance/savings to the overall work program. The measure is calculated by dividing the three year average monthly lettings into the overall cost avoidance/savings.

Q4: CSI Percent Program Saved
Annual Report Fiscal Year 2017/2018



Q5: CSI Percent Program Saved
Annual Report Fiscal Year 2017/2018



Appendix Process Control Systems

Process Control System

Process Control System

Process Name: Value Engineering Program

Product/Service: Perform Value Engineering analysis on selected projects and document findings

Primary Customers: Management
Regulators, FHWA

Inputs: Projects
Supplier(s); Work Program

Dept / Person
Step / Time

DISTRICT VALUE ENGINEER

VALUE ENGINEERING TEAM

STATE VALUE ENGINEER

Project Selection Process

P1

Team Selection Process

Conduct Value Engineering Study

Recommendation Resolution Process

P2

Reporting/Tracking Process

Flow Chart

Process and Quality Measures (QA/QC)

Checking / Measurement Monitoring

Miscellaneous Information

Process Measures And Quality Specs / Targets

Control Limits

Checking Item

Timeframe (Frequency) When to check?

Responsibility Who will check?

QAR Date of Last Review

P1

% scheduled studies completed

75%

VER & Work Plan

Monthly

SVE

D1: 1/2009
C

Federal Regulation 23 CFR 627

P2

of pending rec. per time period

VER

Monthly

SVE

D2: 11/2015
C

VE Procedure 625-030-002

Q1

\$\$ Saved per time period

VER

Monthly

SVE

AASHTO Guidelines for VE

Q2

Value Added \$ per time period

VER

Monthly

SVE

NCHRP Synthesis 352 – Value Engineering Applications In Transportation

Q3

Adoption Rate

40%-60%

VER

Monthly

SVE

Q4

Percent Project Saved

5%

VER

Monthly

SVE

Q5

Percent Program Saved

2%

VER

Monthly

SVE

Q6

Return on Investment

\$130 to \$1

VER

Annual

SVE

Codes:

C: Compliance

NC: Noncompliant

RP: Best Practices

Approved: _____ Date: _____
 Process Owner: _____ State Value Engineer _____ Rev #: 1.6 Rev Date: 3/20/16

Process Control System

Process Control System																					
Process Name: Value Engineering Project Selection		Product/Service: Develop a Value Engineering Work Plan by July 1 of each fiscal year.		Primary Customers: District Management, State Value Engineer. Partners: FHWA		Valid Requirements(s): All projects with the most potential for improvement have a VE Analysis.		Regulator's Valid Requirement(s): All projects on the NHS system with estimated total costs > \$25 million have a VE analysis													
Inputs: Projects Supplier(s): Work Program		Flow Chart				Process and Quality Indicators		Checking / Indicator Monitoring		Miscellaneous Information											
Dept / Person Step / Time		DISTRICT VALUE ENGINEER		DISTRICT MANAGEMENT		Process Indicators		Control Limits And Specs / Targets		Checking Item		Timeframe (Frequency) When to check?		Responsibility Who will check?		Date of Last Review		Miscellaneous Information			
NEED		Develop VE Work Plan		Review projects in production pipe line.		Meet Federal requirement?		Project a good candidate?		Project Costs > \$25 million?		YES		NO		YES		NO		Federal Regulation 23 CFR 627	
REVIEW		Add project to Candidate List		all projects been reviewed?		Draft Work Plan		Submit work plan approval		Is work plan acceptable?		Approve work plan and return to DVE		Send copy of plan to SVE		Execute work plan		VE Procedure 625-030-002 AASHTO Guidelines for VE NCHRP Synthesis 352 – Value Engineering Applications in Transportation			
DRAFT																					
APPROVAL																					
DISTRIBUTE																					
EXECUTE																		CODES: C- Compliance NC – Noncompliant BP Best Practice			

Approved: _____ Date: _____ Process Owner: District Value Engineer Rev #: 1.6 Rev Date: 3/2016

Process Control System

Process Control System																																																																		
Process Name: Value Engineering Team Selection	Product/Service: Team with the necessary skills and experience to conduct a value engineering analysis	Primary Customers: Team Leaders & Team Members Partner: FHWA & Project Manager	Regulator's Valid Requirement(s): Multi-disciplined team of individuals not personally involved in the design of the project																																																															
Input(s): Project disciplines Supplier(s): Department Heads, Consultants	Valid Requirement(s): Team makeup has the required disciplines, leadership skills and VE experience to study the selected project.																																																																	
Flow Chart		Checking / Indicator Monitoring																																																																
Dept / Person Step / Time	DISTRICT VALUE ENGINEER	DEPARTMENT HEAD	STATE VALUE ENGINEER																																																															
NEED																																																																		
CONSULTANT REQUESTS	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th>Process Indicators And Quality Indicators</th> <th>Control Limits Specs / Targets</th> <th>Checking Item What is to be checked?</th> <th>Timeframe (Frequency) When to check?</th> <th>Responsibility Who will check?</th> <th>Date of Last Review</th> <th>Miscellaneous Information</th> </tr> </thead> <tbody> <tr> <td>Q1: # of teams missing required disciplines</td> <td>0</td> <td>VER & VE Study Report</td> <td>Annual</td> <td>SVE</td> <td>D1: 11/2006 C</td> <td>Federal Regulation 23 CFR 627</td> </tr> <tr> <td>Q2: # of teams with more than 2 disciplines serving as primary team member</td> <td>0</td> <td>VER & VE Study Report</td> <td>Annual</td> <td>SVE</td> <td>D2: 11/2015 C</td> <td>VE Procedure 625-030-002 AASHTO Guidelines for VE</td> </tr> <tr> <td>Q3: # of team leaders not meeting qualifications</td> <td>0</td> <td>VER, VE study report, SAVE, PLPE, ITRESS</td> <td>Annual</td> <td>SVE</td> <td>D3: 12/2006 C</td> <td>NCHRP Synthesis 352 – Value Engineering Applications in Transportation</td> </tr> <tr> <td></td> <td></td> <td></td> <td></td> <td></td> <td>D4: 11/2015 C</td> <td></td> </tr> <tr> <td></td> <td></td> <td></td> <td></td> <td></td> <td>D5: 1/2007 C</td> <td></td> </tr> <tr> <td></td> <td></td> <td></td> <td></td> <td></td> <td>D6: 12/2015 C</td> <td></td> </tr> <tr> <td></td> <td></td> <td></td> <td></td> <td></td> <td>D7: 11/2006 C</td> <td></td> </tr> <tr> <td></td> <td></td> <td></td> <td></td> <td></td> <td>TPK: 1/2016 C</td> <td></td> </tr> </tbody> </table>			Process Indicators And Quality Indicators	Control Limits Specs / Targets	Checking Item What is to be checked?	Timeframe (Frequency) When to check?	Responsibility Who will check?	Date of Last Review	Miscellaneous Information	Q1: # of teams missing required disciplines	0	VER & VE Study Report	Annual	SVE	D1: 11/2006 C	Federal Regulation 23 CFR 627	Q2: # of teams with more than 2 disciplines serving as primary team member	0	VER & VE Study Report	Annual	SVE	D2: 11/2015 C	VE Procedure 625-030-002 AASHTO Guidelines for VE	Q3: # of team leaders not meeting qualifications	0	VER, VE study report, SAVE, PLPE, ITRESS	Annual	SVE	D3: 12/2006 C	NCHRP Synthesis 352 – Value Engineering Applications in Transportation						D4: 11/2015 C							D5: 1/2007 C							D6: 12/2015 C							D7: 11/2006 C							TPK: 1/2016 C	
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Approved: _____ **Date:** _____ **Process Owner:** District Value Engineer **Rev #:** 1.5 **Rev Date:** 3/2016

Process Control System

Process Name: Conduct Value Engineering Study		Product/Service: Completed VE Analysis with a report documenting the findings of the team.		Primary Customers: Management & DVE. Partners: FHWA, State Value Engineer		Customer's Valid Requirement(s): Follow the VE Job Plan to produce quality recommendations that can be implemented.		Regulator's Valid Requirement(s): Follow widely recognized systematic problem solving process that is used throughout private industry and government agencies.		
Input(s): Recommendations Supplier(s): VE Team		Flow Chart								
Dept / Person	DISTRICT VALUE ENGINEER		VALUE ENGINEERING TEAM		Process and Quality Indicators		Checking / Indicator Monitoring		Miscellaneous Information	
Step / Time					Control Limits Quality Indicators Adoption Rate		Checking Item What is to be checked? VER		Timeframe (Frequency) When to check? Monthly	
NEED	Conduct VE Study				40%-60%		SVE		D1: 11/2006 C	
INFORMATION			<p>Information Phase</p> <ul style="list-style-type: none"> - Gather information about project from Project Manager, Designer and anyone else familiar with the project, including objectives, costs, commitments, and constraints. - Obtain information about the present design from engineering reports, design plans, estimates, alternatives, etc. - Team identifies components and elements of high cost - Tools used during this phase include: Project Team Briefing, Site Visit and Pareto Analysis 						D2: 11/2015 C	<ul style="list-style-type: none"> - Abbreviations - Procedure - Reference - Notes, etc. <p>Federal Regulation 23 CFR 627</p> <p>VE Procedure 625-030-002</p> <p>1999 AASHTO Guidelines for VE</p> <p>NCHRP Synthesis 352 - Value Engineering Applications in Transportation</p>
FUNCTION ANALYSIS			<p>Function Analysis Phase:</p> <ul style="list-style-type: none"> - Team analyzes the project and defines the project functions using a two word active verb/measurable noun technique - Team determines which functions can be improved, eliminated or combined - Team classifies remaining functions as either Basic or Secondary functions. - Tools used during this phase include: Random Function Identification, Function Analysis System Technique (FAST), Function Listing and Value Index 						D3: 12/2006 C	
CREATIVE			<p>Creative Phase:</p> <ul style="list-style-type: none"> - Team generates alternative ideas to perform the project functions by using creative techniques, such as brainstorming techniques. 						D4: 11/2015 C	
EVALUATION			<p>Evaluation Phase:</p> <ul style="list-style-type: none"> - Team evaluates and selects the ideas with the greatest potential for development into fully supported recommendations. - Tools used during this phase include: Advantage and disadvantage comparison, evaluation matrix with weighted criteria. 						D5: 1/2007 C	
DEVELOPMENT			<p>Development Phase:</p> <ul style="list-style-type: none"> - Team develops the ideas with the greatest potential value into fully supported recommendations by establishing costs and back-up documentation needed to convey the benefits of the developed ideas. - Tools used during this phase include: sketches, cost estimates, Life Cycle Cost Analysis and validation of data and other technical work. 						D6: 12/2015 C	
PRESENTATION			<p>Presentation Phase:</p> <ul style="list-style-type: none"> - Team presents its recommendations to management and appropriate staff with time allocated for question and answer. - Draft VE Study report is developed during the study as a step-by-step record. 						D7: 11/2006 C	
RESULTS	Enter data into VE database								TPK: 1/2016 C	
CODES:									C- Compliance NC - Noncompliant BP Best Practice	

Approved: _____ **Date:** _____ **Process Owner:** District Value Engineer **Rev #:** 1.6 **Rev Date:** 3/2016

Process Control System

Process Control System																	
Process Name: Value Engineering Recommendation Resolution Process.		Product/Service: Resolution of VE Team Recommendations		Primary Customers: Project Manager, SVE Partners: FHWA		Customer's Valid Requirement(s): Recommendations are acted upon in a timely manner, but that a recommendation is acted upon based on information and not time.		Regulator's Valid Requirement(s): Process to approve or reject recommendations to ensure the prompt review of VE recommendations									
Inputs: Recommendations Supplier(s): VE Team		Flow Chart				Process and Quality Indicators		Checking / Indicator Monitoring		Miscellaneous Information							
Dept / Person Step / Time		DISTRICT VALUE ENGINEER		PROJECT MANAGER/ CONSULTANT		DISTRICT MANAGEMENT		Control Limits And Specs / Targets		Timeframe (Frequency) When to check?		Respon- sibility Who will check? Date of Last Review		- Abbreviations - Procedure Reference - Notes, etc.			
NEED		<pre>graph TD Start([Resolve Pending Recommendations]) --> Distribute[Distribute Study report to project team and Decision Makers] Distribute --> Resolved{Recommendations resolved at presentation?} Resolved -- YES --> Schedule[Schedule Resolution Meeting] Resolved -- NO --> Available{Are Decision Makers Available} Available -- YES --> Meeting[Conduct meeting - Obtain Decisions (Adopt, Modify, Pending, Reject)] Available -- NO --> Escalate1[Escalate Decision Process] Meeting --> Made{Decisions Made?} Made -- YES --> Update[Update the database] Made -- NO --> Escalate2[Escalate Decision Process] Update --> Monitor([Monitor Pending Recommendations])</pre>						Adoption Rate 40%-60%		Monthly		SVE		D1: 11/2006 C		Federal Regulation 23 CFR 627	
REVIEW								If of pending rec. per time period		Monthly		SVE		VE Procedure 625-030-002 1999 AASHTO Guidelines for VE NCHRP Synthesis 352 – Value Engineering Applications in Transportation			
RESOLUTION MEETING																	
MONITOR																	
														CODES: C- Compliance NC – Noncompliant BP Best Practice			

Approved: _____ Date: _____ Process Owner: District Value Engineer Rev #: 1.6 Rev Date: 03/2016

Process Control System

Process Control System										
Process Name: Value Engineering Reporting Process.			Product/Service: Report detailing the results of the Value Engineering Program		Primary Customers: Management. Partners: FHWA		Customer's Valid Requirement(s): Prepare accurate and reliable reports		Regulator's Valid Requirement(s): Report accurate results of the Value Engineering Program	
Inputs: Study Results Supplier(s): DVE			Flow Chart			Process and Quality Indicators		Checking / Indicator Monitoring		Miscellaneous Information
Dept / Person	Step / Time	STATE VALUE ENGINEER	DISTRICT VALUE ENGINEER	Process Indicators	Control Limits And Specs / Targets	Checking Item	Timeframe (Frequency)	Responsibility	QAR	Miscellaneous Information
NEED		Report the results of the VE program to management					Monthly	SVE	D1: 11/2006 C	Federal Regulation 23 CFR 627 VE Procedure 625-030-002 1989 AASHTO Guidelines for VE
MAINTAIN FILES		Prepare Draft Report & e-mail to Districts	Enter data into VE database at conclusion of study	Upload copy of final study report to VER	P1 # of corrections Monthly Report submitted by Production Management Due Date		Monthly	SVE	D2: 11/2015 C	NCHRP Synthesis 352 - Value Engineering Applications in Transportation
DATA VERIFICATION		Review Draft Report	Is Draft Report accurate?	YES	Annual Report complete by July 30 FHWA Annual Report to District Office by Requested date		Annual	SVE	D3: 12/2006 C	
			NO	Correct database and notify SVE			Annual	SVE	D4: 11/2015 C	
									D5: 1/2007 C	
									D6: 12/2015 C	
									D7: 11/2006 C	
REPORT		Is this the Annual Report?	YES	Prepare Final Annual Report					TPK: 01/2016 C	
		NO	Send Monthly Report to Production Management Office							
			Prepare Annual FHWA Report							
			Distribute Reports							
			Present at Monthly Performance Meeting							
										CODES: C- Compliance NC- Non-compliant RP- Best Practices

Process Control System

Process Name: Value Engineering Change Proposal		Product/Service: Resolution on submitted VECP by the contractor		Primary Customers: Management, Contractor Partners: FHWA		Customer's Valid Requirement(s): Review and either approve or reject the VECP in a timely manner.		Regulator's Valid Requirement(s): Program that encourages the use and resolution of VECP's during construction.						
Input(s): Contractor Submittal supplier(s): Contractor		Flow Chart						Checking / Indicator Monitoring		Miscellaneous Information				
Dept / Person Step / Time	CONTRACTOR RESIDENT ENGINEER DISTRICT VALUE ENGINEER DISTRICT CONSTRUCTION ENGINEER DISTRICT DIRECTOR OF OPERATIONS REVIEWERS DESIGN CONST. OTHERS									Process Indicators Quality Indicators Control Limits Specs / Targets	Timeframe (Frequency) When to check?	Respon-sibility Who will check?	OAR Date of Last Review	- Abbreviations - Procedure - Reference - Notes, etc.
PRIOR TO BEGINNING OF CONTRACT TIME										(P1) # pending	Quarterly	DVE/SVE	D1: 11/2006 C	Federal Regulation 23 CFR 627
AFTER CONTRACT TIME BEGINS										(P2) \$\$\$ pending	Quarterly	DVE/SVE	D2: 12/2006 C	
										(Q1) # added upon	Monthly	SVE	D3: 12/2006 C	
										(Q2) \$\$\$ saved	Monthly	SVE	D4: 5/2007 C	
										(Q3) % Project Saved	Monthly	SVE	D5: 1/2007 C	
										(Q4) % Program Saved	Monthly	SVE	D6: 5/2007 C	
SUBMITTAL													D7: 11/2006 C	
REVIEW													TPK: 12/2007 C	
NOTIFICATION													CODES: C - Compliance NC - Noncompliant BP - Best Practices	

Approved: _____ Date: _____ Process Owner: District Value Engineer Rev #: 1.6 Rev Date: 03/2016