



# Tampa Bay Next Program How Effective Engagement Leads to Delivering Impactful Projects

Kirk Bogen, P.E. I Environmental Management Engineer Mary Lou Godfrey, P.E. I Tampa Bay Next Program Manager Austin Petersen P.E. I Interstate/CCEI Resident Engineer

Transportation Symposium Website

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#### Introductions

#### Kirk Bogen, P.E. Environmental Management Engineer

Kirk began his career with FDOT in 1987 as a drainage engineer in District 2 and worked in Districts 1 and 7. He has been part of the PD&E Department since 1995 and currently serves as the District Environmental Management Engineer. Kirk provides leadership for all PD&E studies and environmental support during the design, right-of-way and construction phases.

#### Mary Lou Godfrey, P.E. Tampa Bay Next Program Manager

Mary Lou manages the Tampa Bay Next Program, leading the advancement and project delivery for several key infrastructure improvements for over 100 miles of interstates. She is also responsible for over 100 design projects and manages a team of six Consultant Project Managers. She also provides technical assistance and support for PD&Es and Design Build procurement.

#### Austin Petersen P.E. Interstate/CCEI Resident Engineer

Austin began his career with FDOT in 2017, working as a Professional Engineer Trainee. He transitioned to a Project Administrator in Brooksville Construction in 2018 and in 2022 moved to the District Office as a Construction Senior Project Manager in the District Interstate Residency. Austin was appointed the Interstate/CCEI Resident Engineer in 2025.

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#### Where We Started - TBX Opposition

- Tampa Bay Express Lanes Master Plan followed the Department's guidance that any lanes added beyond six should be tolled
- Community opposition led to a shift in District 7's approach to interstate improvements





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#### **MoDOT Peer Exchange**

- District 7 participated in a Peer Exchange with Missouri DOT (MoDOT) sponsored by FHWA
- Participants included citizens, FDOT and consultant staff, elected officials, MPO and transit agency staff, and business community
- Event provided opportunity to learn how MoDOT engaged the community to understand critical concerns and the agency's response
- St. Louis community issue
  - · Workforce not reflective of the community
- MoDOT's response
  - Commitment to a diverse workforce on I-64 project
  - Partnered with local contractors, union reps, minority contractors, community and faith-based groups
  - Result: improved workforce training and more women and minorities employment on key projects



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#### **Peer Exchange Lessons Learned**

Focus on **COMMUNITY** needs and values



**Engage at the GRASSROOTS LEVEL** 

**Build CONSENSUS** through inclusive outreach



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#### **Takeaways Implemented by FDOT**

- System-level approach instead of project-level approach
- Increase collaboration with agency partners
- Focus on the process
- Break down silos
- Engage at the grassroots level
- Workforce development



Don't just TELL them that it's different. SHOW them how it's different.

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## You Talk. We Listen. A New Approach to Engagement

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#### Leadership's Approach to Engagement

- ✓ Open approach to engaging and listening to partner agency staff, elected officials and community members
- √ Consistency in engagement and messaging
  - Ongoing updates to community organizations, elected boards/officials, agency partners, internal team members

- √ Transparency in changes as projects develop
  - Intermediate and major milestones
- √ Engage underrepresented communities and non-traditional stakeholders
- √Supported alternative/grassroots engage strategies
  - · Community events, farmers markets, pop ups in the park, library hours, community office

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#### **Tampa Bay Next Program**



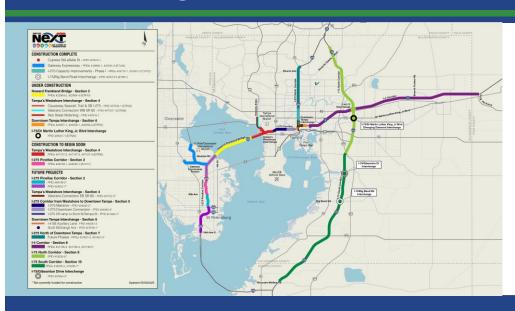
#### **Program Goals**

- Build a comprehensive regional transportation system to move people and goods efficiently
- Create meaningful opportunities for public involvement with genuine public dialogue and two-way flow of information
- Be collaborative, integrated, flexible and multimodal into engagement approach and project designs
- Develop interstate projects that include multimodal accommodations, local street improvements, aesthetics, landscaping, pedestrian/bicyclist accommodations

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#### **TBNext Program**



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## You Talk. We Listen. How **Input Modified Projects in** PD&E

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## **Innovative Engagement**

Strong Outreach and Visibility in the Community











## **Innovative Engagement**



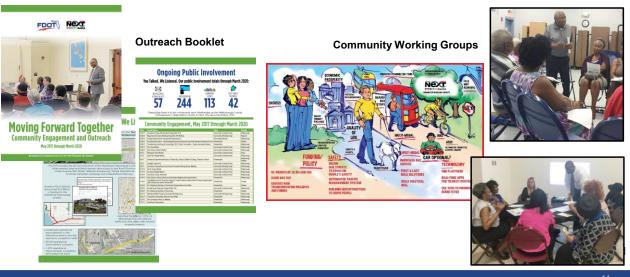


September 22 Regional Transportation Roles and Responsibilities Note: There will be no session on Sept. 29 due to the TMA Leadership Meeting Metropolitan Planning Process October 13 Introduction to Transportation Project Development October 20 Introduction to Transit: Transit Modes and How They Work October 27 How Transportation Projects are Funded November 2 Congestion Management Strategies



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## **Innovative Engagement**

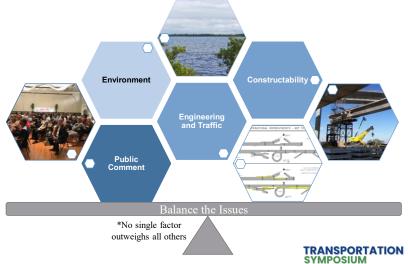


## **Balancing Regional Needs and Community Concerns**



**Follow the Process** 

**Balance the Issues** 



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#### **Community Input Leads to FDOT Action**

Added Shared Use Path & Aesthetic Enhancements Along New Bridge



Removed Managed Lanes from Further Consideration

Transit Accommodations and Improvements within ROW





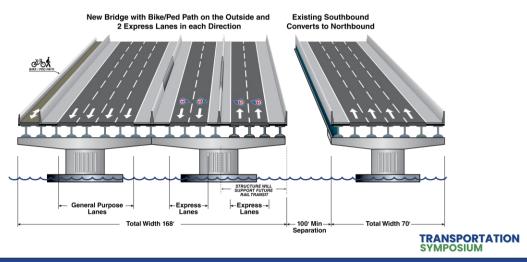


Changed Access to/from Express Lanes

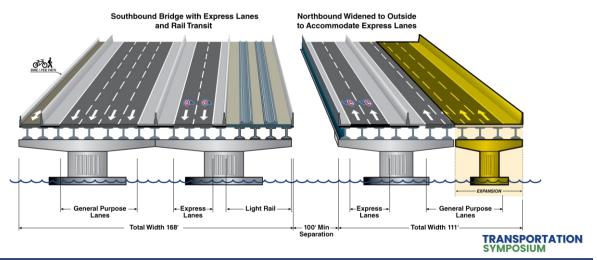
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#### **Howard Frankland Bridge**



## Howard Frankland Bridge – Accommodations for Potential Future Transit



#### **Input Leads to Action DTI**

#### Four Design Options with tolled express lanes that varied in ROW impact



#### Preferred Option Reduced ROW and Community Impacts



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## I-275 Improvements – Planning to Completion

#### Removed managed lanes from consideration



Constructed additional GP lane and accommodated transit – within existing ROW



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# You Talk. We Listen. How Input Modified Projects in Designs

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## **Howard Frankland Bridge Aesthetics Survey**



HOWARD FRANKLAND BRIDGE ASSTHETICS SURVEY

Contraction is judicinary on the bissued Final-based bilgs project, a part of the project, arethreft futures are included and will be visite to define, before and believed by some a final-based by some a final-based by some a final-based by some a final-based by some and the some and the project by the summerstage unders in the Center Energy by area.

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## **Howard Frankland Bridge**

## Preliminary Howard Frankland Bridge Trail Aesthetic Options



Rigid 'Sail' structures
 'Rolling Wave' shade structure
 Seating
 Bike racks



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## **Howard Frankland Bridge**

Winning sail design from community survey





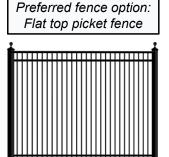
New bridge overlook under construction

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## **Community Input = Additional Aesthetics**







Note, full cut back walls, wide sidewalks and aesthetic treatments are also planned at Dr. MLK Jr. Boulevard and Hillsborough Avenue

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#### **Updated Underpass Improvements**



Similar improvements at Chelsea Street and Lake Avenue

8-foot gravity wall with 5-foot flat top picket fence



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## **Updated Underpass Improvements**



14th Street

8-foot gravity wall with 5-foot flat top picket fence

15th Street



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#### **Updated Underpass Improvements**



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## **Developing 3 Community Spaces**



Community input, including surveys, identified dog parks and pickleball courts as the preferred uses at each community space location



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#### **Community Space in Tampa Heights**





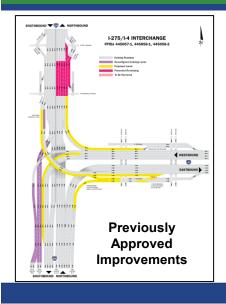
This graphic is conceptual. As design progresses, further details will be shared with the public. Spaces will be maintained by the City of Tampa.

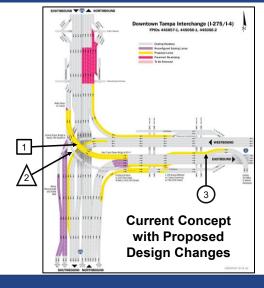
LEGEND
Pickleball courts
Fitness station
Sicycle repair station / bike rack
Gaming table
Each Community Space will include water fountains and benches.

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#### DTI – Additional Design Modifications





- 1 New two-lane flyover bridge from SB I-275 to access EB I-4
- Maintain existing onelane flyover bridge for access to Ybor City only
- Auxiliary lane on EB I-4 from I-275 to the Selmon Expressway exit and make Selmon Express way exit two lanes

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#### **Incorporating Additional Aesthetics**



Existing underpass



Adding black fence at the top of paved slope to limit access and reduce trash accumulation TRANSPORTATION SYMPOSIUM

#### **Internal Coordination**

- Consistency in collaboration across departments and project phases
- Sharing resources on community members across projects
- Coordination Meetings
  - Includes FDOT and consultant PIO, PD&E, design, construction and CEI staff for TBNext projects across the region
  - Address current community issues, upcoming work, inquiries and collaboration on responses
  - Allows for real time input to move resolution forward for key items

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#### **Workforce Pilot Program**

#### **Connecting People to Jobs**

#### **Community Phase**

#### Recruitment & Readiness

- Build relationships with community partners
- Community partners recruit and identify candidates
- Contractor selects training program participants

#### **Industry Phase**

#### **Classroom and On-Site Training**

- Project - Structures Orientation
  - Practical Math
- Career Paths Plans Reading
- OSHA Safety MOT/Flagging
- Roadway - Site Visits

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#### **Workforce Development**

#### **Project Contractor Designed Training**

- Classroom Course Work
- Hands-on training
- · Site visits
- Instructors are contractors & SMEs
- On the job training once hired
- 2 classes held graduating candidates hired fulltime



District 7 currently engaging contractors and community through OnBoard Tampa Bay



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#### **Incorporating Additional Aesthetics**

- Identified funding mechanism for community's preferred option
- · Landscaping will be added in early 2026



Rendering of noise barriers at Robles Park



Completed construction

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#### **Wall Finishings**

Updated exterior wall finish to add brick knee wall and stain existing neutral shell to red to tie into project to the south



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## I-275 Construction Mitigation

#### **Dust**

✓ Contractor assigned designated crew to water down during demolition to reduce dust

#### Vibration

- ✓ Additional vibration monitors have been added
- ✓ Worked with homeowners to monitor homes for vibration
- ✓ H-Piles and different techniques are now required to reduce vibration

#### **Noise**

- ✓ H-Piles and different techniques are now required to reduce noise
- ✓ Minimize back up alarms by limiting reverse maneuvers by vehicles



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#### **I-275 Construction Mitigation**

#### **Additional Community Liaisons**

- ✓ Additional designated CEI and engagement staff working with businesses and homeowners to address questions and concerns during construction activities
- ✓ One-on-one meetings and site visits with community members
- ✓ Primary POC for community members improved external relations by coordinating internal responses for consistency

#### **Project Updates**

- ✓ Providing information on upcoming traffic shifts, work activities, and lane and ramp closures
- ✓ Email blasts, flyers, social media, project website, reoccurring meetings with community groups

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#### **Ongoing Community Engagement**















You Talked. We Listened.

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## **Engagement Activities**



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#### Safety Message



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