CONTRACT COMPLIANCE:

What the Contractor
Needs to Know to Work
on Federally Funded Highway Construction Projects





FHWA-1273

FDOT Compliance Implementation

 To take advantage of FHWA funding, the State of Florida must develop and enforce a Construction contract compliance program in accordance with **FHWA 1273**



Florida's EEO program is outlined in FDOT

Procedure 275-020-005-b: Construction Contract Compliance Manual



Equal Employment Opportunity

Construction Contract Compliance Manual 2021

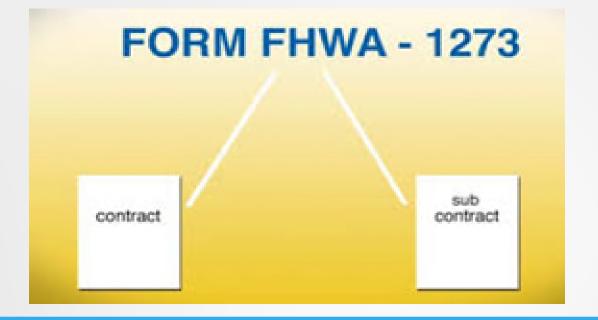
What is FHWA-1273?

 Includes contract provisions and proposal notices required by regulations handed down by FHWA or other Federal agencies.

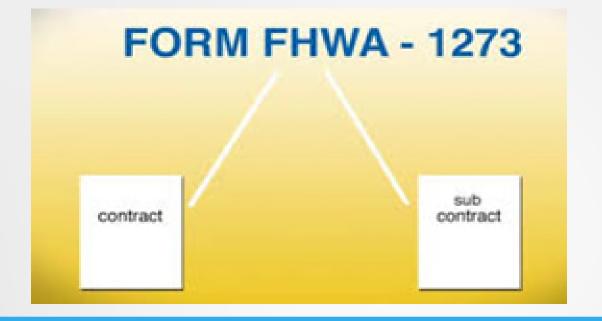
 A compilation of Federal provisions that are required to be inserted into federally funded contracts and subcontracts.

applicability of FHWA1273

In accordance with 23 CFR 633.102(d): required contract provisions apply to **ALL WORK** performed on the contract by the PRIME contractor's own organization and by **ALL** WORK of the Prime's SUBCONTRACTORS.



- **I.** General
- **II.** Nondiscrimination
- **III.** Nonsegregated Facilities
- IV. Davis-Bacon & Related Act Provisions
- **V.** Contract Work Hours & Safety Standards Act (CWHSSA)
- **VI.** Subletting or Assigning the Contract
- **VII.** Safety: Accident Prevention
- VIII. False Statements Concerning Highway Projects



- **IX.** Implementation of Clean Air Act & Federal Water Pollution Control Act
- X. Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion
- XI. Certification Regarding Use of Contract Funds for Lobbying
- **XII.** Use of United States-Flag Vessels
- **Attachment A.** Employment and Materials Preference for Appalachian Development Highway System

https://www.fhwa.dot.gov/program admin/contracts/1273/1273.pdf

FH\\A-1273 - Revised October 23, 2023

REQUIRED CONTRACT PROVISIONS FEDERAL-AID CONSTRUCTION CONTRACTS

- . General
- II. Nondiscrimination
- III. Non-segregated Facilities
- IV. Davis-Bacon and Related Act Provisions
- V. Contract Work Hours and Safety Standards Act Provisions
- VI. Subletting or Assigning the Contract
- VII. Safety: Accident Prevention
- VIII. False Statements Concerning Highway Projects
- Implementation of Clean Air Act and Federal Water Pollution Control Act
- Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion
- Certification Regarding Use of Contract Funds for Lobbying
- XII. Use of United States-Flag Vessels:

ATTACHMENTS

A. Employment and Materials Preference for Appalachian Development Highway System or Appalachian Local Access Road Contracts (included in Appalachian contracts only)

I. GENERAL

 Form FHWA-1273 must be physically incorporated in each construction contract funded under title 23, United States Code, as required in 23 CFR 633.102(b) (excluding emergency contracts solely intended for debris removal). The contractor (or subcontractor) must insert this form in each subcontract and further require its inclusion in all lower tier performed on the contract by the contractor's own organization and with the assistance of workers under the contractor's immediate superintendence and to all work performed on the contract by piecework, station work, or by subcontract. 23 CFR 633.102(d).

- A breach of any of the stipulations contained in these Required Contract Provisions may be sufficient grounds for withholding of progress payments, withholding of final payment, termination of the contract, suspension / debarment or any other action determined to be appropriate by the contracting agency and FHWA.
- 4. Selection of Labor: During the performance of this contract, the contractor shall not use convict labor for any purpose within the limits of a construction project on a Federal-aid highway unless it is labor performed by convicts who are on parole, supervised release, or probation. 23 U.S.C. 114(b). The term Federal-aid highway does not include roadways functionally classified as local roads or rural minor collectors. 23 U.S.C. 101(a).
- II. NONDISCRIMINATION (23 CFR 230.107(a); 23 CFR Part 230, Subpart A, Appendix A; EO 11246)

The provisions of this section related to 23 CFR Part 230, Subpart A, Appendix A are applicable to all Federal-aid construction contracts and to all related construction subcontracts of \$10,000 or more. The provisions of 23 CFR Part 230 are not applicable to material supply, engineering, or architectural service contracts.

In addition the contenter and all automaterature must comply

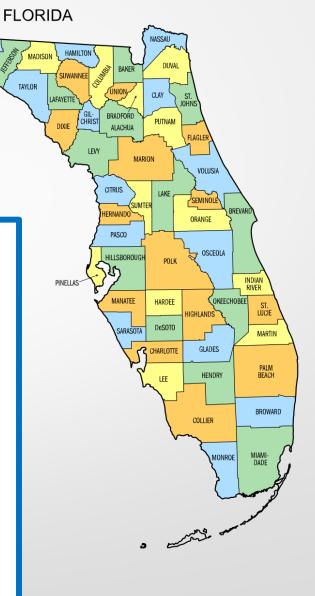


FHWA-1273

Requirements for the State of Florida

Noncompliance could result in FHWA revoking Federal funds from:

- The PROJECT
- The entire DISTRICT
- The entire STATE



THE FAB FOUR

- EEO Equal Employment Opportunity
- DBE Disadvantaged Business Enterprise
- OJT On the Job Training

• Wages – Payrolls

E-Updates | FL511 | Mobile | Site Map

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Projects

Computer Based Training



RESOURCES

Welcome to the Resident Compliance Specialist CBT

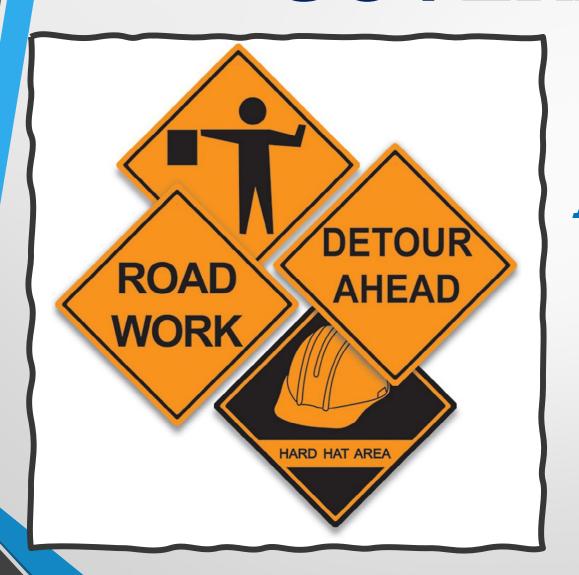
This training will inform you on the federal guidelines and regulations regarding Equal Employment Opportunity (EEO) and does not replace the training that you will receive in your district. However, the goal is to provide you with a general overview of your role as a Resident Compliance Specialist.

RCS Overview (HTML5, 02:50)

Resident Compliance Specialist

- RCSs have many responsibilities and manage multiple areas of compliance.
- RCS can provide
 assistance to District
 staff and contractors
 in matters re:
 Federal regulation
 on highway
 construction
 projects.





EEO: *FHWA-1273*

• DBE & Non-Discrimination:

49 CFR

- ➤ Part 12: Prohibits discrimination in the USDOT Federally assisted programs
- Parts 23 & 26: Regulates participation by DBEs in State Departments of Transportation programs
- Part 26: Authorizes FDOT to issue sanctions for the condition and state of noncompliance in the DBE Program

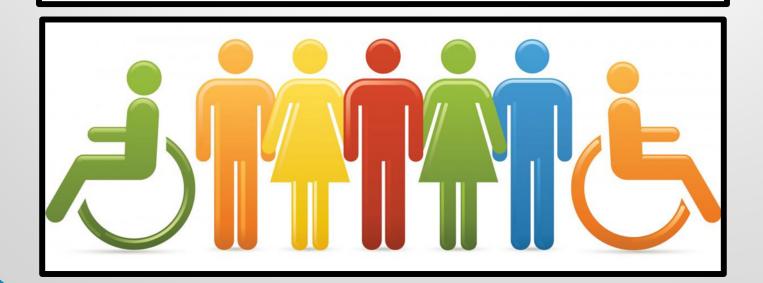
On-The-Job Training (OJT):

23 CFR Part 230 Appendix B to Subpart A

- Applicable to all contractors/subs on federal projects
- State developed (FDOT) program determines the number of required trainees

- WAGES: Davis-Bacon Act & Related Acts; 29 CFR Parts 1,3, and 5
- Applicable to all contractors/subs on federal projects in excess of \$2,000
- Pay laborers/mechanics on a weekly basis
- Pay laborers/mechanics prevailing wage rates (+ fringes if applicable) in the correct classification
- Pay OT hours in excess of 40 hours/week
- Copeland Act

Equal Employment Opportunity (EEO)



COMPANY EEO REQUIREMENTS

- EEO/AA Plan
- EEO Officer (must be in FDOT directory)
- Supervisory and Personnel EED Meetings
- Company-Wide EEO Reports (OJT projects)
- Contractor Recruitment Program
- Non-Segregated Facilities
- Analysis for Nondiscrimination



STATE OF FLORIDA DEPARTMENT OF TRANSPORTATION

275-021-05 EQUAL OPPORTUNITY 01/07

RECORD OF SUPERVISORY AND OFFICE PERSONNEL EEO MEETING OR INDIVIDUAL ORIENTATION

•	
1. COMPANY NAME:	2. DATE OF MEETING (M/D/Y):
3. FEID # OR FDOT VENDOR #:	4. NAME OF EEO OFFICER:
5. CHECK TYPE OF MEETING: INDIVIDUAL ORIENTATION EEO MEETING	6. ADDRESS WHERE MEETING HELD:
7. EEO OFFICER'S CERTIFICATION: The signature of this Company's EEO Officer is certification that supervisory personnel and others involved in personnel matters to add (EEO) obligations. The major topics were addressed and a signed attended to the supervisory personnel matters to add (EEO) obligations.	dress all aspects of our equal employment opportunity endance record was made.
8. MAJOR TOPICS ADDRESSED: VEEO Policy and Affirmative Action Plan VIdentification of EEO Officer VEqual Employment Opportunity and recruitment VWages and Payrolls VUtilization of Disadvantaged Businesses	✓ Bulletin Boards ✓ Interviews by State and Federal representatives ✓ Training opportunities ✓ Complaints
9. ATTENDEES: PRINTED NAME AND TITLE	SIGNATURE

FDOT FORM 275-010-12 Equal Opportunity Office 10/2018

REPORT

1. Check One		2. Nan	ie and .	Address											3. FEI	No. C	R FDC	T Ven	lor N	0.	
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Subcontracto	r																				
4. County]													5. Fina	ncial P	roject l	No.			
]																			
6. Contractor's Beginnin	g Work	Date o	n Proj	ect	7. FDC	T Con	tract N	0.			8. This	Repor	t is bas	ed on P	ay Peri	od endi	ing M/I)/Y			
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CONTRACTOR'S RECRUITMENT REPORT

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4. Person supplying thi	is repor	t	Т	5. Re	porter's	s Job	Title	6. F	Repor	ter's	Phon	e No.	7. F	Repo	rter's	1	nail a	ddre	SS	
(first/last)																				
8. Company EEO Office	er (first/	last)			9. EE0	Offic	cer's	Signa	ture 8	& date	9		10. Is	a let	ter fr	om	the E	EO	Offic	er
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(street/city/state/zip)																				
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requirements?										Loc.										
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'Equal Opportunity Empl	over' is	include	ed ir	n all io	b open	ina			-					٠.		_		_		
communications	-,			,.	- op	9				No 🔲	Yes	■ No	Ye T	s	□ No		Yes		√o [Yes
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Hiring decisions & praction	ces are i	review	ed f	for EE	O & lac	k of				No 🔲	Vae	■ No	Ye		■ No		Vec	П.	do E	Yes
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EQUIPMENT OPERATORS																				

TRUCK DRIVERS

1. Contractor	's Name				2. FEID No.		3.1	Page	No.(begin w	rith #2)
*******			ation- Addi		ay be submitted in an E						
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1 2 3	4					м	L		я н	AI As	
E. Hire Date	F. Hourly Pay Rate	G. 4-digit emplo	yee identifier	H How did th	ne hire learn about the job?						
I. How was this	Job Opening commun	inated2 Mark a	II that apply								
	· · ·		Name of Center	r/Office		Job	Order	#	Di	ate places	i
□ No □ Yes	Agency for Workford	e innovation									
No Yes	Newspaper (Name each									4 - 5 - 5	
No Yes	Employee Referrals	requested	How communic	ated					Da	rte(s)	
□ No □ Yes	Private Referral Sources										
□ No □ Yes	- Internal (company) ich porting										
■ No ■ Yes	Internet/email (site add	ress & date)									
■ No ■ Yes	Now Hiring Signs (loc										
J. Are records	s available to suppor	t each 'Yes' a	nswer in 'l'	(above)?	No Yes						
A. Hiring locati	on (x) B. Job Title Fi	lled		C. Hire's Name	(first name/last name)). Se	x and	Race		
1 2 3	4				м	F	w	я н	AI As	PI 2M	
E. Hire Date	F. Hourly Pay Rate	G. 4-digit emplo	yee identifier	H How did th	ne hire learn about the job?	·					
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	s available to suppor		nswer in 'l'	(above)?	□ No □ Yes						
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■ No ■ Yes	Newspaper (Name each	& ad dates)									
□ No □ Yes	Employee Referrals	requested	How communic	cated					1	Date(s)	
	Private referral source	ces									

Project EEO Requirements

- Jobsite Bulletin Board
- EEO Officer
- EEO Project Personnel Meetings
- Annual July EEO Report
- Training Assessments

All monitored by the Resident Compliance Specialist (RCS)

Job Site Bulletin Board

What must be on the board?

- FDOT required posters
- USDOL required posters
- Wage Decision (ALL pages clearly displayed)
- Additional Wage Classifications
- EEO Officers (Prime and ALL subs over \$10,000)

All monitored by the Resident Compliance Specialist (RCS)

https://www.fdot.gov/equalopportunity/ccposters.shtm

POSTERS

- FHWA Notice Posters (with boxes pre-filled) (English)
- FHWA Notice Posters (with boxes pre-filled) (Spanish)
- Wage Appeals
- E-Verify Poster
- Florida Law Prohibits Discrimination (English and Spanish)
- Employee Rights Under the Davis-Bacon Act (with boxes pre-filled) (English).
- Employee Rights Under the Davis-Bacon Act (with boxes pre-filled) (Spanish)
- EEOC Know Your Rights (English)
- EEOC Know Your Rights (Spanish)
- Pay Transparency Nondiscrimination (English)
- Pay Transparency Nondiscrimination (Spanish)
- Family and Medical Leave Act (English)
- Family and Medical Leave Act (Spanish)
- OSHA (English)
- OSHA (Spanish)
- Employee Polygraph Protection Act (English)
- Employee Polygraph Protection Act (Spanish)
- USERRA (English)
- Employee Rights Under the Fair Labor Standards Act (English)
- Employee Rights Under the Fair Labor Standards Act (Spanish)





Disadvantaged Business Enterprise (DBE)



DBE - DEFINITION

Disadvantaged Business Enterprise (DBE): A for-profit small business concern (1) that is at least 51% owned by one or more individuals who are both socially and economically disadvantaged or, in the case of a corporation, in which 51% of the stock is owned by one or more such individuals and (2) whose management and daily business operations are controlled by one or more of the socially and economically disadvantaged individuals who own it.



- FDOT has a race-neutral DBE Program = creates a level playing field on which a DBEs can compete fairly for FDOT contracts.
- FDOT believes the overall goal can be achieved through the normal competitive procurement process.
- The current statewide goal for Florida is 10.67%

Disadvantaged Business Enterprise

DBE Forms

- Bid Blank (form #375-020-17) states the DBE availability goal assigned to the contract. The DBE availability goal is the DBE percentage that the Department believes can be realistically achieved on the project based on the number of DBEs associated with the scopes of work that will be performed on the project.
- <u>Bidders Opportunity List</u> list that is entered into the EOC (Equal Opportunity Compliance) system by <u>ALL</u> bidders which lists all companies that were solicited or submitted quotes to work on the project.

DBE Commitments

FDOT	EQUAL OPPORTUNITY COMPLIANCE FDOT Disclaimer	EOC
	By logging on to a FDOT system, you acknowledge your responsibility to comply with all laws, rules, directives, policies, and procedures related to the use and security of information technology resources. Unauthorized use is strictly prohibited. You are hereby on notice that you should have no expectation of privacy as to your use of Department information technology resources as all data is potentially subject to Florida's public records law. Account Information For more information about EOC Help I do not have a User Id User ID: Password: Login	
FDOT	Florida Department of Transportation, Office of Information Systems Report EOC questions to <u>EOOHelp@dot.state.fl.us</u> or call 850-414-4747 Report Technical Problems to <u>Email Service Desk</u> or call 1-866-955-4357(HELP) Internet Privacy Policy, Disclaimers & Credits	MyFlorida.com

- Assists the Department in tracking and reporting anticipated DBE utilization.
- Commitment is submitted into the EOC <u>prior</u> to the Pre-Construction Meeting.
- Revisions must be entered into the EOC system on a regular basis.

DBE Payments

- Contractors are required to pay <u>and</u> enter the payments made to DBEs <u>monthly</u> into the Equal Opportunity Compliance System (EOC).
- DBE payments entered into the EOC will be totaled to determine the DBE's final participation percentage (utilization).

All monitored by the Resident Compliance Specialist (RCS)

CUF – Commercially Useful Function

- New CUF Forms have been implemented (Oct 2021 & Aug 2023)
- Observation validates that the DBE:
 - PERFORMS WORK (no assistance)
 - ➤ OVERSEES DBE's WORKFORCE
 - TUTILIZES DBE's EQUIPMENT
 - PROVIDES OWN
 MATERIALS/SUPPLIES

275-021-18 EQUAL OPPORTUNITY OFFICE 10/21

275-021-18
EQUAL OPPORTUNITY OFFICE
8/22/2023

CUF – Commercially Useful Function

- New forms validate that DBE provided materials:
 - Supplied materials– (100% credit)
 - Sold materials DEALER (60% credit)
 - Produced materials- MANUFACTURER(100% credit)

275-021-18 EQUAL OPPORTUNITY OFFICE 10/21

				275-021-18
EC	UAL	OPP	ORTU	NITY OFFICE
				8/22/2023

Section 1 & 2: Project Specific & DBE Information

STATE OF FLORIDA DEPARTMENT OF TRANSPORTATION														
COMMERCIALLY USEFUL FUNCTION (CUF) DBE MONITORING REPORT														
SECTION 1: PROJECT IDENTIFICATION														
1. Prime Contra	ector		2. Financia	2. Financial Project No.			3. F.A.P. No.			4. Contract No.		5. District		
	SECTION 2: DBE IDENTIFICATION													
1. Firm Name														
2. Function as:	NAICS Code			Subcontracto	or to Prime Contractor			contracted to	Lower Tier	Subc	ontractor			
	Work Type			Furnish & Install										
3. Attachments	Daily Work Re	port	DBE Profile	□ Certifica	ation	of Sı	ıblet & Sched	lule	'A'	□ Written Ag	reement		Other	
4. Work began 5. Date Observed						Obs	erver's Name	(firs	t & las	t)				
7. DBE Contract amount: 8. DBE			Commitment:	Commitment: 9. Co			Consideration for CUF = 30% commitment			10. DBE Payments:				
					\$0.00									

Section 3: Subcontractor

-							_						
7				SECTION 3: SUB	CONTRACT	OR							
3 YE	SN	10	N/A	A.	MANAGEMENT								
9				1. It appears the DBE firm controls and/or supervises work pe	erformed by the Di	BE firm's wo	rk	ers/foremen?					
0				2. At least one (1) worker was asked if DBE Manager or Foreman controls and/or supervises the work of the DBE?									
YE	SN	10	N/A	B. PERFORMANCE									
2				1. Did the DBE firm subcontract any portion of the work to an	other contractor?								
3				2. If above is 'yes', was the original commitment reduced accommitment	ordingly?								
4 YE	SN	10	N/A	C.	WORKFORCE								
5				1. Were any of the employees of the DBE firm recognized as a	ppearing on payr	olls of other	СО	ntractors?					
5				2. Does the information on the Daily Work Reports (DWR) app	ear consistent wi	th the inform	at	ion on the DBE's pa	ayr	oll?			
7		T		3. Is the person who signs the DBE's certified payrolls an em	ployee of the DBE	and not the	pr	ime or hiring contra	cto	or?			
YE	SN	10	N/A	D. EQUIPMENT									
9			1. DBE firm appears to be using their own equipment. If no, identify which piece(s) of equipment in the COMMENTS section										
)				2. Is all equipment being operated by DBE firm's employees?	1								
YE	SN	10	N/A	E.	MATERIALS			,					
2				1. Was the material shipped to the DBE?				Documentation reviewed/attached		Other verification (explain):			
3				2. Was the material purchased from a source not the prime or	prime?		Documentation reviewed/attached		Other verification (explain):				
4				3. Was the material billed to the DBE/DBE Owner/representative			Documentation reviewed/attached		Other verification (explain):				
5				4. Did the DBE firm pay for the material?			Documentation reviewed/attached		Other verification (explain):				
Co	mme	nts											

Section 4: CUF Determination

SECTION 4: CUF DETERMINATION										
Based upon the observations and review of relevant supporting documentation, the recommendation is the Department DOES NOT certify a										
	commercially useful function (CUF) was achieved and suggests further investigation performed.									
	Based upon the observations and review of relevant supporting documentation, the recommendation is the Department <u>DOES</u> certify commercially useful function (CUF) was achieved.									
Commen	Comments									
NONE	NONE									
	NONE									
1. Date	Date 2. Name & Title Signature									
Based upo	n the	obse	rvations reported and re	ew of relevant supporting documentation, FDOT certifies the monit	toring of DBE participation for compliance consistent with 4	9 CFR				
26.37 and the commitments/payments have been accurately counted and are reflected in the FDOT reporting system in accordance with 49 CFR 26.55 and the approved FDOT DBE Program Plan.										
3. Date			4. Name & Title	S	Signature					

What can you do as Project Oversight to assist in determining CUF?

- No longer required to sign "Met CUF" or "Did Not Meet CUF"
- Assist with documentation to answer ?s re: materials
- Ensure timely submittal To RCS within 5 business days of completion

Contracts – Sublets – Rental Agreements

- Compliance utilizes Sublets to determine what type of work is performed; complete CUF [contract amount; type of work; if a Partial (Labor Only) or Full (Furnish & Install); whether a DBE has subcontracted work; etc.]
- Contracts between Prime, Subs (ALL tiers) are audited to ensure FHWA-1273 is included properly
- Rental Agreements <u>vs</u> Sublets

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CERTIFICATION OF SUBLET WORK

TO: THE STATE OF FLORIDA DEPARTMENT OF TRANSPORTATION

Dat	e:			General I	nfo						
Red	quest No.:		Prime Contr	actor		Contractor					
FAF	P No.:				Ву:						
	Proj. ID:			F.E.I.D.							
Cor	nt. No.:										
Cou	inty:										
	Total Contract Amount						Address				
	Total Work										
Change	Subcontractor Name	Tier	FEID#	Subcontract to V	Vhom	Work Description	Partial	Total Amt Sublet	DBE/ NON DBE		
\forall									+		
Н		+					_				
П		\top									
Щ		\perp									
\Box		+									
Щ		\perp									
	ertinent provisions and requirements of the prime c					TOTAL		\$ 0.00	_		
	isions Federal-Aid Construction Contracts (FHWA- consibilities (Per 23 CFR-633B of Federal-Aid Polic			ntract or agreement.	tate of Florid	da			_		
	agreed that an Executed or a certified copy of the s				ounty of						
	da Department of Transportation. All sublets will be the Contractor will continue to perform the minimum				worn to (or	affirmed) and subscribed before	e me. by	/ means of □ n	hysical		
	red by said Contract. It is recognized and agreed	that, as	prime contractor, the unde	areigned remaine	*	Tonline notarization, this	dav		,		

Incentive for Achieving DBE Goal

If the contractor meets or exceeds the DBE percentage for their contract and records the payments to all DBEs into EOC on a monthly basis, they will earn **Bonus Points** on the final CPPR.





On the Job Training (OJT)



CCCA Field Office Review: Section IV: OJT

OJT Criteria

When is it required?

Construction dollar amount is equal to or above \$2 million - *AND* - Contract time is 275+ calendar days



OJT Evaluation Meeting

- Meeting is coordinated by the RCS
- Occurs prior to the first day of work

Required attendees:

- Prime Contractor's Project Manager
- Project Administrator
- RCS
- DCCM



Recommended attendees:

- Prime Contractor's EEO Officer
- Subcontractors' Project Manager and/or staff who will enroll trainees

OJT Evaluation Meeting (cont.)

OJT Required Actions / Forms:

- Training Evaluation Meeting
- Discuss OJT Schedule
- Trainee Enrollment
- Discuss Proficiencies
- Trainee Interview
- Monthly Time Reports (MTR)



OJT MOBILITY PILOT

(now allowed per 2021 CCM)

- ABILITY TO MOVE CREWS FROM PROJECT TO PROJECT TO TRAIN
- REQUIRES COMMUNICATION TO OUR OFFICE FOR APPROVAL
- DCCO COMMUNICATES WITH PROJECT STAFF TO VALIDATE TRAINING HOURS

Wages Contractor & Subcontractor Payrolls



Submittal of Payrolls

- All contractors on a project are required to pay no less than weekly.
- Weekly certified payroll is due to the RCS 7 calendar days after the contractor's regular payment date.

MAY							
SUN	MON	TUE	WED	THU	FRI	SAT	
			1	2	3	4	
5	6	7	8	9	10	11	
12	13	*	1/5	1/6	*	1)(8)	
1/9	20	21	22	23	24	25	
26	27	28	29	30	31		

Labor Interviews

Employee Interview Form – Labor

(FDOT Form No. 700-010-63)

Provides for monitoring of:

- Proper classification
- Wage payment
- Employee knowledge of EEO Officer and Job
 Site Bulletin Board

Labor Interviews(cont.)

Required Minimum Number of Monthly Interviews

- Table 6.4.3 based on the original contract amount
- Conducted on a random basis
- Cross section of active contractors and different demographics of workers
- All <u>workers</u> are subject to an interview
 (except for surveyors, supervisors, QA/QC testing, etc.)

Labor Interviews (cont.)

Performed for whom?

Employees of both prime and subcontractors

Performed by whom?

RCS and inspectors

RCS responsibility?

- Ensure appropriate number of interviews was conducted
- Review interview data for compliance

Timeframe?

Within 5 business days of completion

Labor Interviews (cont.)





Interviews are CONFIDENTIAL!

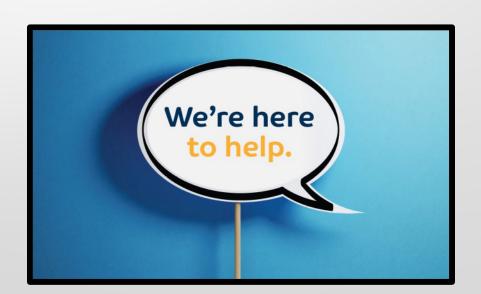
- No other employees or supervisors should be within listening distance
- Do not send interviews to contractor

What can you do as Project Oversight to assist in the Labor Interview process?

- Emphasize to inspection staff the importance of interviews
- Ensure at least the minimum number of labor interviews are secured monthly
- Ensure a cross section of employees are interviewed
- Respond promptly to any discrepancy questions
- Timely submittal

DCCMs:

D1 ~ Diosmara Williams	863-519-2222
D2 ~ Brenda Crews	386-943-5367
D ₃ ~ Beth Minchin	850-330-1720
D4 ~ Sharon Singh-Hagyan	954-777-4190
D5 ~ Angela Mann	386-943-5369
D6 ~ Stan Ford	305-640-7459
D7 ~ Stephanie Galvan	813-975-6746



Important Links

- FDOT Equal Opportunity Office
 - https://www.fdot.gov/equalopportunity/default.shtml
- FDOT Contract Compliance
 - https://www.fdot.gov/equalopportunity/contractcompliance.
 shtm
- FDOT EEO Contract Compliance Manual
 - https://www.fdot.gov/equalopportunity/contractcompliancema nual.shtm
- FDOT State Construction Office
 - https://www.fdot.gov/construction/

ANY QUESTIONS?

THANK YOU!

