SES SERVER

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About SES, Inc:

SES recognizes the many challenges faced by Florida's transportation industry as the need for new roads and upgrading of the existing Florida roadway infrastructure continues to be a pressing priority for the state. SES provides Engineering & Management expertise to support project owners and the core team in any transportation project – the Contractors, Engineers and Inspectors (CEI).

SES brings years of professional hands-on experience and expertise in Construction Project Management, CEI and Contract Dispute Resolution matters. SES can provide invaluable flexibility to your organization to outsource the expert consultation and work product generation needed to accomplish overall project goals.

About William "Bill" Sheridan:

Eighteen (18) years of engineering & management experience. Responsible employment roles and support service to project owners (typically governmental agencies), contractors and consultants in Florida's roadway transportation industry. Work history includes a diverse background of employment exposure, experiences and management roles with major project delivery players. Having been on all sides of the fence, Bill is able to understand both sides of an issue, dispute or claim matter.

Bill's primary areas of expertise include Construction Project Management, CEI and Contract Dispute Avoidance, Negotiation & Resolution. 1st hand career experiences in Florida's Transportation industry have developed solid Civil engineering and managerial skills. With lessons learned from his diverse industry exposure he has developed skilled issue management and judgment ability.

Bill recognizes the need to be informed, objective, fair & impartial. Hands on experiences and proven analysis skills allow him to determine what the relevant facts and circumstances are! Able to be an impartial, unbiased and neutral weigher of the facts to make firm, fair & timely recommendations or decisions as may be appropriate. Proper recommendations and/or decisions based on the contract, the relevant facts and relevant circumstances of an issue or dispute matter.

AFFILIATIONS:

Construction Institute – Active Member American Society of Civil Engineers – Active Member FDOT Dispute Board – Trained Member & Eligible Candidate

EDUCATION:

B.S. Civil Engineering, University of Massachusetts
A.S. Electronic Technology, Northern Essex Community College

REGISTRATION:

Professional Engineer - Florida, # 50788

Professional Engineer - Massachusetts, # 45586

RELEVANT PROFESSIONAL EXPERIENCE: Numerous roles with direct project oversight and responsible engineer in charge experience in Florida's construction industry including:

Senior Project Engineer, Metric Engineering, Inc.

Consultant CEI working under professional services contract for Orlando Orange County Expressway Authority on the following projects;

- \$ 90 Million SR 414 Maitland Boulevard Toll Road Project including a 2500 foot 20 span bridge, a 192 foot Structural Steel Girder bridge and a 112-foot single span bridge;
- \$ 10 Million Toll Plazas Project including a Mainline Toll Collection Plaza facility complete with Administration offices and four (4) smaller separate ramp plaza features.

Claims and Scheduling Specialist, Earth Tech, Inc.

Consultant CEI working under professional services contract in FDOT District 7 Interstate Construction Office (I4 Office). The I4 Office responsible for managing a \$400 Million to nearly a \$1.0 Billion dollar construction program of multiple complex State and Federal projects.

Provided expert review, analysis and strategic management recommendations on construction issues, schedules, claims, formal disputes and DRB hearings. Provided issue, claim & DRB avoidance, negotiation and resolution recommendations with work product production when necessary.

Along with analysis & recommendations the scope of Bill's duties included participation in strategic issue & claim investigation sessions. These sessions to develop complete understanding of all sides of issues to facilitate management decisions regarding strategic management to achieve best results.

Bill's diverse career & employment experiences, augmented by hands-on actual experiences on all sides of the industry fence, allowed him to understand, represent & present the issue or claim position of the Owner, CEI, Contractor and any potential DRB forum player as was needed.

Some of the key projects Bill provided direct Issue, Claims & Scheduling support to:

- \$392 Million (Estimated) future I-275/I-4/Lee Roy Selmon Expressway;
- \$205 Million SR 60, I-275 & Veterans Expressway Tampa Airport Interchanges;
- \$167 Million I-4 Reconstruction from 14th Street to 50th Street in Tampa;
- \$104 Million I-275 Reconstruction from Himes to Hills. River in Tampa 275;
- \$ 81 Million I-275/I-4 Interchange Reconstruction in Tampa;
- \$ 41 Million I-75/CR 581(Bruce B. Downs) Interchange New Flyover;

<u>Project Manager & Dispute Issue Expert, David Nelson Construction Company</u>

Project Manager & Dispute Issue Expertise for a central Florida contractor specializing in roadway, municipal civil public works and private sector commercial projects;

- \$ 12.5 Million Pinellas County Florida urban facility combining a new multi-lane (4 lane divided) roadway project with partial reconstruction and tie-in to existing roadways;
- \$9.0 Million DNCC vs. FDOT Claim & Lawsuit action for SR 45, Causeway Blvd:
 - o Claim strategic management for mitigation & resolution with work product production;
- \$6.9 Million City of Clearwater, Florida municipal stormwater management & recreational park.

Resident Engineer & Senior Project Engineer, Metric Engineering, Inc.

Resident Engineer & Senior Project Engineer Consultant CEI working under professional services contracts for FDOT Districts 1 & 8 (Turnpike Enterprise);

- \$ 30 Million I4 at US 98 Interchange replacement. FDOT District 1, Polk County, Florida;
- \$ 30 Million Suncoast Parkway, Section 6 Turnpike Enterprise, Hernando County, Florida;
- \$ 45 Million Smith & Company, Inc. vs. FDOT claim & lawsuit:
 - o Claim consultation and litigation support.

Resident Engineer FDOT District 7 Clearwater Construction

Responsible for Resident Engineer duties and responsible in charge oversight for office staff of 40 inhouse & consultant CEI employees. Office responsible for administering a \$20 to \$40+ million-dollar work program (varied), spanning several counties and consisting of multiple 3R projects and several complex State and Federal projects. The following samples of actual projects with oversight:

- \$11.6 Million SR 586 Multilane reconstruction, bridge replacement & pedestrian bridge
- \$ 7.5 Million SR 679 Bridge replacement over Bunces Pass in St. Petersburg
- \$ 5.7 Million SR 55(US 19) Resurfacing, widening, signalization replacements, Pasco County
- \$ 4.7 Million New pedestrian bridge construction over Cross Bayou in St. Petersburg
- \$ 2.4 Million Pinellas Trail pedestrian overpass at Park Street;
- \$ 2.3 Million SR 55(US 19) Resurfacing and drainage improvements, Pasco County;
- \$ 1.5 Million SR 699 Superpave resurfacing, pedestrian and signalization improvements;
- \$ 1.5 Million SR 55(US 19) Highway lighting installation

SES and Bill's areas of expertise in Dispute Resolution include:

Issue, Dispute & Claim Services- Avoidance, Negotiation & Resolution

Best way to win an argument or dispute? Don't have one! NO Win/Wins in any DRB matter!!

- DRB/Dispute Work Product Production
- Partnering Meeting Coordination
- Dispute Resolution Board Coordination
- Third Party Independent Issue Consultation
- Strategic Issue & Claim Management
- Proactive & Preemptive Claims Avoidance
- Dispute Mitigation & Negotiation
- Claim Analysis & Impact Assessments
- Detailed Cost Review & Analysis
- Project Principal(s) Exposure Assessments

- Expert Issue, Dispute and/or Claim Recognition
- Time Impact & Delay Analysis
- Contemporaneous Documentation Production
- Preemptive & Proactive Risk Strategy Planning
- Post Event Forensics & Schedule Reconstructions
- Formal Litigation Support
- Schedule reconstructions & Analysis
- Schedule Updating (As-builting) & Analysis
- Specialist in NVA-RBI avoidance
- **PEER** PE Services via (π)²

Positive Engineered End Results (PEER) PE using π^2 Concept $(\pi)^2$ or $(PI)^2$ = Proactive Preemptive Issue Intervention – Stepping away from the ledge!